Securities and Exchange Commission

Washington, D.C.

20549

Form 10-K

Annual Report Pursuant to Section 13 or 15(d) of

The Securities Exchange Act of 1934

For the fiscal year ended December 31, 1999

Commission file number 0-16093

CONMED CORPORATION

(Exact name of registrant as specified in its charter)

New York (State or other jurisdiction of incorporation or organization) 16-0977505 (I.R.S. Employer Identification No.)

310 Broad Street, Utica, New York (Address of principal executive offices)

13501 (Zip Code)

Registrant's telephone number, including area code (315) 797-8375

Securities registered pursuant to Section 12(g) of the Act:
Common Stock, \$.01 par value
(Title of class)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or  $15\,(d)$  of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes [ x ] No [ ]

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this form 10-K. [X]

The aggregate market value of the shares of the voting stock held by non-affiliates of the Registrant was approximately \$405,669,235 based upon the closing price of the Company's common stock, which was \$26.50 on February 25, 2000.

The number of shares of the Registrant's \$0.01 par value common stock outstanding as of February 25, 2000 was 15,308,273.

DOCUMENTS FROM WHICH INFORMATION IS INCORPORATED BY REFERENCE

Portions of the Definitive Proxy Statement, scheduled to be mailed on or about April 10, 2000 for the annual meeting of stockholders to be held May 16, 2000, are incorporated by reference into Part III.

CONMED CORPORATION

TABLE OF CONTENTS

FORM 10-K

Part I

Item 1	Number				Page
Item :	1.	Business			2
Item :	2.	Properties			16
Item :	3.	Legal Proceedings			16
Item ·	4.	Submission of Matters t	o a Vote of	f Security Holders	17

		Part II	
Item	5.	Market for the Registrant's Common Stock and Related Stockholder Matters	18
Item	6.	Selected Financial Data	19
Item	7.	Management's Discussion and Analysis of Financial Condition and Results of Operations	21
Item	7A.	Quantitative and Qualitative Disclosures About Market Risk	25
Item	8.	Financial Statements and Supplementary Data	25
Item	9.	Changes in and Disagreements with Accountants on Accounting and Financial Disclosure	25
		Part III	

#### Part III

Item 10.	Directors and Executive Officers of the Registrant	26
Item 11.	Executive Compensation	26
Item 12.	Security Ownership of Certain Beneficial Owners and	
	Management	26
Item 13.	Certain Relationships and Related Transactions	26

#### Part IV

Item 14.	Exhibits,	Financial	Statement	Schedules	and	Reports	on	
	Form 8-K							27

Signatures	28

Exhibit Index 29

1

#### PART I

# CONMED CORPORATION

Item 1. Business

# Forward Looking Statements

This Annual Report on Form 10-K for the Fiscal Year Ended December 31, 1999 ("Form 10-K") contains certain forward-looking statements (as such term is defined in the Private Securities Litigation Reform Act of 1995) and information relating to CONMED Corporation ("CONMED" or the "Company"--references to "CONMED" or the "Company" shall be deemed to include the Company's subsidiaries) that is based on the beliefs of the management of the Company, as well as assumptions made by and information currently available to the management of the Company. When used in this Form 10-K, the words "estimate," "project," "believe," "anticipate," "intend," "expect" and similar expressions are intended to identify forward-looking statements. Such statements involve known and unknown risks, uncertainties and other factors, including those identified under the caption "Item 1: Business -- Risk Factors" and elsewhere in this Form 10-K that may cause the actual results, performance or achievements of the Company, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. Such factors include, among others, the following: general economic and business conditions; changes in customer preferences; competition; changes in technology; the introduction of new products; the integration of any acquisition; changes in business strategy; the indebtedness of the Company; quality of management, business abilities and judgment of the Company's personnel; the availability, terms and deployment of capital; the possibility that the United States or foreign regulatory and/or administrative agencies might initiate enforcement actions against the Company, its subsidiaries or distributors; the risk of litigation, especially patent litigation; changes in regulatory requirements that could have an impact on the Company's business; and various other factors referenced in this Form 10-K. See "Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations" and "Item 1: Business." Readers are cautioned not to place undue reliance on these

forward-looking statements, which speak only as of the date hereof. The Company does not undertake any obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

#### General

CONMED Corporation is a medical technology company specializing in instruments and implants for arthroscopic sports medicine, and powered surgical instruments, such as drills and saws, for orthopaedic, ENT and neurosurgery. The Company is also a leading developer, manufacturer and supplier of advanced medical devices, including electrosurgical systems, ECG electrodes for heart monitoring, and minimally invasive surgical devices. The Company's products are used in a variety of clinical settings, such as operating rooms, surgery centers, physicians' offices and critical care areas of hospitals.

The Company has used strategic business acquisitions to broaden its product offerings, to increase its market share in certain product lines and to realize economies of scale. During the last five years, the Company has completed seven acquisitions. The completed acquisitions, together with internal growth, have resulted in a compound annual growth rate in net sales of 39% between 1995 and 1999.

2

## Industry

The number of surgical procedures performed in the United States is increasing. According to SMG Marketing Group, the total number of U.S. surgical procedures increased at a compound annual growth rate of 5% from 25.1 million in 1989 to 40.7 million in 1999. This growth in surgical procedures reflects demographic trends, such as the aging of the population, and technological advancements which result in safer and less invasive surgical procedures. Additionally, as people are living longer, more active lives, they are engaging in contact sports and activities such as running, skiing, rollerblading, golf and tennis which result in injuries with greater frequency and at an earlier age than ever before. According to MDI, it is expected that the \$1.0 billion sports medicine industry will grow 20% in the next few years in categories such as implantable devices. Sales of surgical products represented over 80% of the Company's total 1999 sales. See "Item 1: Business-Product Sales".

In response to rising health care costs, managed care companies and other payers have placed pressures on health care providers to reduce costs. As a result, health care providers have focused on the high cost areas such as surgery. To reduce costs, health care providers use minimally-invasive techniques, which generally reduce patient trauma, recovery time and ultimately the length of hospitalization. Many of the Company's products are designed for use in minimally invasive surgical procedures. See "Item 1: Business-Products Sales." Health care providers are also increasingly purchasing single-use, disposable products, which reduce the costs associated with sterilizing surgical instruments and products following surgery. The single-use nature of disposable products lowers the risk of incorrectly sterilized instruments spreading infection into the patient and increasing the cost of post-operative care. Approximately 75% of the Company's sales are derived from single-use disposable products.

In the United States, the pressure on health care providers to contain costs has altered their purchasing patterns for general surgical instruments and disposable medical products. Many health care providers have entered into comprehensive purchasing contracts with fewer suppliers, which offer a broader array of products at lower prices. In addition, many health care providers have aligned themselves with group purchasing organizations ("GPOS"). GPOs aggregate the purchasing volume of their members in order to negotiate competitive pricing with suppliers, including manufacturers of surgical products. The Company believes that these trends will favor entities that offer a broad product portfolio. See "Item 1: Business-Business Strategy".

The Company believes that foreign markets offer growth opportunities for its products. As economic conditions improve in developing countries, expenditures on health care are expected to rise; according to Dorland's Biomedical, expenditures on surgical products in developing countries is expected to grow at a compound annual growth rate of 17% to \$65 billion in 2005. The Company currently distributes its products through its own sales subsidiaries or through local dealers in over 100 foreign countries. International sales represent approximately 25% of total sales in 1999.

The Company is a leading developer, manufacturer and supplier of a broad range of medical instruments and systems used in surgical and other medical procedures. The Company's surgical lines include products for arthroscopy, powered surgical instruments, electrosurgery and minimal access surgery markets. Surgical products represented over 80% of the Company's 1999 sales. The balance of the Company's 1999 sales were in a variety of non-surgery markets and are included under "Patient Care" in the following discussion.

3

#### Arthroscopy

The Company offers a broad line of devices and products for use in arthroscopic surgery. Net sales attributable to arthroscopy products represented 36% and 39% of the Company's 1998 and 1999 net sales, respectively.

Arthroscopy refers to diagnostic and therapeutic surgical procedures performed on joints with the use of minimally-invasive endoscopes and related instruments. Minimally-invasive arthroscopy procedures enable surgical repairs to be completed with less trauma to the patient, resulting in shorter recovery times and cost savings. Approximately 75% of all arthroscopy is performed on the knee, although arthroscopic procedures are increasingly performed on smaller joints and shoulders.

The Company's arthroscopy products include powered resection instruments, arthroscopes, reconstructive systems, tissue repair sets, fluid management systems, imaging products, implants and related disposable products. It is the Company's standard practice to transfer some of these capital products, such as shaver consoles and pumps, to certain customers at no charge. These capital "placements" allow for and accommodate the use of a variety of disposable products, such as shaver blades, burs and pump tubing. The Company has benefited from the introduction of new products and new technologies in the arthroscopic area, such as bioabsorbable screws, "push-in" suture anchors, resection shavers and cartilage repair implants.

	Arthroscopy	
Product	Description	Brand Name
Resection Shavers	Shaver consoles and handpieces, disposable blades to resect and remove soft tissue and bone; used in knee, shoulder and small joint surgery, as well as endoscopic sinus surgery.	Apex(R) XtraSharp(R) Merlin(R) Polyblade(TM Sterling(R)
Knee Reconstructive Systems	Products used in cruciate reconstructive surgery; includes instrumentation, screws, pins and drill bits.	Paramax (R) Pinn-ACL (R) GraFix (TM)
Soft Tissue Repair Systems	Instrument systems designed to attach specific torn or damaged soft tissue to bone or other soft tissue in the knee, shoulder and wrist; includes instrumentation, guides, hooks and suture devices.	Spectrum(R) Inteq(R)
Fluid Management Systems	Disposable tubing sets, disposable and reusable inflow devices, pumps and suction/waste management systems for use in arthroscopic and general surgeries.	Apex(R) Quick-Flow(R) Quick-Connect(R)
Imaging	Surgical video systems for endoscopic procedures; includes autoclavable single-chip digital and three-chip camera consoles, heads, endoscopes, light sources, monitors, VCRs and printers.	Apex(R) 8180 Series
	4	
	Arthroscopy	
Product	Description	Brand Name

Powered Surgical Instruments

Other Instruments and Accessories Forceps, graspers, punches, probes, sterilization

procedures.

Implants

BioScrew(R)

Ultrafix(R) Revo(R)

Shutt(R)

Concept (R)

TractionTower(R)

BioStinger(R)

Products including bioabsorbable and metal interference

screws and suture anchors for attaching soft tissue to

cases and other general instruments for arthroscopic

bone in the knee, shoulder and wrist.

represented 21% and 23% of the Company's 1998 and 1999 net sales, respectively.

Powered instruments are used to perform orthopaedic, arthroscopic and other surgical procedures, such as cutting, drilling or reaming and are driven by electric, battery or pneumatic power. Each instrument consists of one or more handpieces and related accessories as well as disposable and limited reuse items (e.g., burs, saw blades, drills and reamers). Powered instruments are generally categorized as either small bone, large bone or specialty powered instruments. Speciality powered instruments include surgical applications other than orthopaedics, such as neurosurgical, otolaryngological (ENT), and cardiothoracic applications.

The Company's line of powered instruments are sold principally under the Hall(R) Surgical brand name, for use in large and small bone orthopaedic, arthroscopic, oral/maxillofacial, otolaryngologic, neurological, spine and cardiothoracic surgeries. Large bone, neurosurgical, spine and cardiothoracic powered instruments are sold primarily to hospitals while small bone arthroscopic, otolarygological and oral/maxillofacial powered instruments are sold to hospitals, outpatient facilities and physician offices. The Company's Linvatec subsidiary has devoted substantial resources to developing a new technology base for small bone, arthroscopic and otolaryngological instruments that can be easily adapted and modified for new procedures.

	Powered Surgical Instruments				
Product	Description	Brand Name			
Small Bone	Powered saws, drills and related disposable accessories for small bone and joint surgical procedures.	Hall (R) Surgical E9000 (R) MiniDriver (TM) MicroChoice (R) Micro 100 (TM)			
Large Bone	Powered saws, drills and related disposable accessories for use primarily in total knee and hip joint replacements and trauma surgical procedures.	Hall (R) Surgical MaxiDriver (TM) VersiPower (R) Plus Series 4(R)			

5

Powered Surgical Instruments				
Product	Description	Brand Name		
Otolaryngology Neurosurgery Spine	Specialty powered saws, drills and related disposable accessories for use in neurosurgery, spine, and otolaryngologic procedures.	UltraPower(R) Hall Osteon(R) Hall Ototome(R) E9000(R)		
Cardiothoracic Oral/maxillofacial	Powered sternum saws, drills, and related disposable accessories for use by cardiothoracic and oral/maxillofacial surgeons.	Hall (R) Surgical E9000 (R) UltraPower (R) Micro 100 Versipower (R) Plus		

Electrosurgery and Minimal Access Surgery

During 1997, 1998 and 1999, net sales attributable to electrosurgery and minimal access surgery products represented 47%, 20%, and 18% respectively, of the Company's net sales.

# Electrosurgery

Electrosurgery is the technique of using a high-frequency electric current which, when applied to tissue through special instruments, can be used to cut tissue, coagulate, or cut and coagulate simultaneously. An electrosurgical system consists of a generator, an active electrode in the form of a pencil or other instrument which the surgeon uses to apply the current from the generator to the target tissue and a ground pad to safely return the current to the generator. Electrosurgery is routinely used in most forms of surgery, including general, dermatologic, thoracic, orthopaedic, urologic, neurosurgical, gynecological, laparoscopic, arthroscopic and other endoscopic procedures.

The Company's electrosurgical products include electrosurgical pencils, ground pads, generators, the argon-beam coagulation system (ABC(R)), and related disposable products. ABC(R) technology is a special method of electrosurgery, which allows a faster and more complete coagulation of many tissues as compared to conventional electrosurgery. Unlike conventional electrosurgery, the

electrical current travels in a beam of ionized argon gas, allowing the current to be dispersed onto the bleeding tissue without the instrument touching the tissue. Clinicians have reported notable benefits of ABC(R) over traditional electrosurgical coagulation in certain clinical situations, including open-heart, liver, spleen and trauma surgery.

#### Minimal Access Surgery

Minimal Access Surgery (MAS) is surgery performed without a major incision, which results in less trauma for the patient and produces important cost savings as a result of reduced hospitalization and therapy. Laparoscopic surgery is an MAS procedure performed on organs in the abdominal cavity such as the gallbladder, appendix and female reproductive organs. During a laparoscopic procedure, devices called "trocars" are used to puncture the abdominal wall and then are removed, leaving in place a trocar cannula. The trocar cannula provides access into the abdomen for camera systems and surgical instruments.

6

The Company's MAS products include the UNIVERSAL S/I(TM) (suction/irrigation) and UNIVERSAL PLUS(R) laparoscopic instruments, specialized, suction/irrigation electrosurgical instrument systems for use in laparoscopic surgery and the TroGARD Finesse(R) which incorporates a blunt-tipped version of a trocar. The TroGARD Finesse(R) dilates access through the body wall rather than cutting with the sharp, pointed tips of conventional trocars. This results in smaller wounds, and less bleeding. The Company also markets electrosurgical pencils, suction/irrigation accessories, laparoscopic scissors, active electrodes, insufflation needles and ABC(R) handpieces for use in laparoscopic surgery.

#### Electrosurgery and Minimal Access Surgery

Product	Description	Brand Name
Pencils	Disposable and reusable instruments designed to deliver high-frequency electric current to cut and/or coagulate tissue.	Hand-trol(R) Gold Line(R) Clear Vac(R)
Ground Pads	Disposable ground pads to safely return the current to the generator; available in adult, pediatric and infant sizes.	Macrolyte(R) Bio-gard(R)
Generators	Monopolar and bipolar generators for surgical procedures performed in a physician's office or clinic setting.	EXCALIBUR(R)Plus PC SABRE(R) Hyfrecator(R)2000
Argon Beam Coagulation Systems	Specialized electrosurgical generators, disposable hand pieces and ground pads for non-contact cutting and coagulation of tissue.	ABC(R) Beamer Plus(R) System 7500(R) ABC Flex(R)
Laparoscopic Instruments	Specialized trocars, suction/irrigation electrosurgical instrument systems for use in laparoscopic surgery; includes disposable handles, valve/control assemblies with disposable accessories and monopolar and bipolar scissors, graspers and loops.	UNIVERSAL Plus (R) TroGard (R) Finesse (TM)

#### Patient Care Products

During 1997, 1998 and 1999 net sales attributable to patient care products represented 53%, 23% and 20% respectively, of the Company's net sales.

The Company manufactures a variety of patient care products for use in monitoring cardiac rhythms, wound care management and IV therapy. These products include ECG electrodes and cables, wound dressings and catheter stabilization dressings. These products are sold to hospitals, outpatient surgery centers and physician offices primarily in the United States. The majority of the Company's sales in this category are derived from the sale of ECG electrodes. Although wound management and intravenous

7

therapy product sales are comparatively small, the application of these products in the operating room complements the Company's surgery business.

	Patient Care Products	
Product	Description	Brand Name

Line of disposable electrodes, monitoring cables, lead ECG Monitoring

wire products and accessories designed to transmit ECG signals from the heart to an ECG monitor or recorder.

CONMED(R) Ultratrace (R) Cleartrace (R) ClearSite(R)

Hydrogauze (R

VENT-GARD (R)

CONMED (R)

Wound

Care Disposable transparent wound dressings comprising proprietary hydrogel; able to absorb 2 1/2 times its weight

in wound exudate.

Surgical Suction Instruments and

Disposable surgical suction instruments and connecting tubing, including Yankauer, Poole, Frazier and Sigmoidoscopic instrumentation,  $% \left( 1\right) =\left( 1\right) +\left( 1\right) +\left$ 

open surgical procedures.

Disposable IV drip rate gravity controller and Intravenous Therapy disposable catheter stabilization dressing designed

to hold and secure an IV needle or catheter for use in IV

Stat 2(R) therapy.

Competitive Strengths

The Company attributes its strong position in certain markets to the following competitive factors:

Leading Market Position in Key Product Areas. The Company is a leading provider of arthroscopic surgery devices, electrosurgical systems, powered surgical instruments and ECG electrodes. The Company's product breadth has enhanced its ability to market its products to surgeons, hospitals, surgery centers, GPOs and other customers, particularly as institutions seek to reduce costs and to minimize the number of suppliers. In addition, many of the Company's products are sold under leading brand names, including CONMED(R), Linvatec(R), Aspen Labs(R) and Hall(R) Surgical.

Broad Product Offering in Key Product Areas. The Company offers a broad product line in its key product areas. For example, the Company offers a complete set of the arthroscopy products a surgeon requires for most arthroscopic procedures, including instrument and repair sets, implants, shaver consoles and handpieces, video systems and related disposables. The Company's product offerings have enabled it to meet a wide range of customer requirements and preferences. In addition, the Company's customers are increasingly dealing with fewer vendors and demanding a broader product offering from vendors in order to reduce administrative costs.

Marketing and Distribution Network. The Company's national sales force consists of approximately 230 sales representatives who seek to maintain close relationships with end-users.

The Company's sales representatives are trained and educated in the applications for the products they sell and call directly on surgeons, hospital departments, outpatient surgery centers and physician offices. Additionally, the Company has an international presence through sales subsidiaries and branches located in key international markets. The Company also maintains distributor relationships domestically and in numerous countries worldwide.

Vertically-integrated Manufacturing. The Company manufactures most of its products. The Company's vertically-integrated manufacturing allows it to provide quality products, to react quickly to changes in demand and to generate manufacturing efficiencies, including purchasing raw materials used in a variety of disposable products in bulk. The Company believes that its manufacturing capabilities allow it to contain costs, control quality and maintain security of proprietary processes. The Company continually evaluates its manufacturing processes with the objective of increasing automation, streamlining production and enhancing efficiency in order to achieve cost savings.

Research and Development Capabilities. CONMED has utilized its research and development capabilities to introduce new products, product enhancements and new technologies. Research and development expenditures were \$12.1 million in 1999. Recent new product introductions include the E9000(R) drive console, BioStinger(R) miniscal repair device, UltrAblator(TM) for the ablation and thermal modification of soft tissue, the System 7500 electrosurgical unit with argon beam coagulation and ABCFlex(TM) for the repair of digestive tract lesions.

Integrating Acquisitions. Since 1995, the Company has completed seven acquisitions including the 1997 acquisition of Linvatec Corporation which more than doubled the size of the Company. These acquisitions have enabled the Company to broaden its product categories, expand its sales and distribution capabilities and increase its international presence. The Company's management team has demonstrated a historical ability to identify complementary acquisitions and to integrate acquired companies or product lines into the Company's operations.

Business Strategy

The Company is implementing the following business strategies:

Introduce New Products and Product Enhancements. The Company's research and development program is focused on the development of new surgical products, as well as the enhancement of existing products. In addition to its own research and development, the Company benefits from the dialogue and suggestions for product innovations from its relationships with surgeons and other users of the Company's products.

Increase International Sales. The Company believes there are significant sales opportunities for its surgical products outside the United States. The Linvatec acquisition increased the Company's access to international markets. The Company is expanding its international presence and increasing its penetration into international markets by utilizing Linvatec's relationships with foreign surgeons, hospitals and third-party payers, as well as foreign distributors. The Company is also utilizing Linvatec's sales relationships to introduce Linvatec's customers to CONMED's products. In 1999, the Company's sales outside the United States grew 30%.

Pursue Strategic Acquisitions. The Company believes that strategic acquisitions represent a cost-effective means of broadening its product line. The Company has historically targeted companies with proven technologies, established brand names and a significant portion of sales from single-use, disposable products. Since 1995, the Company has completed seven acquisitions,

9

expanding its product line to include surgical suction instruments, wound care products and most recently arthroscopic products and powered surgical instruments.

Provide Broad Product Offering in Key Product Areas. As a result of competitive pressures in the health care industry, many health care providers have aligned themselves with GPOs, which are increasingly contracting with fewer vendors and demanding a broader product offering from their vendors in order to reduce administrative costs. The Company believes that its broad product line is a positive factor in the Company's efforts to meet such demands. In addition, the Company has a corporate sales department that markets the Company's broad product offering to GPOs.

Realize Manufacturing and Operating Efficiencies. The Company expects to continue to review opportunities for consolidating product lines and streamlining production. The Company believes its vertically integrated manufacturing process should produce further opportunities to reduce overhead and to increase operating efficiencies and capacity utilization.

# Marketing

CONMED markets its products domestically through a sales force consisting of approximately 230 sales people. In order to provide a high level of expertise to medical specialties served, the Company's overall sales force is separated into dedicated groups for 1) arthroscopy, 2) powered surgical instruments, 3) electrosurgery and minimal access surgery and 4) patient care products. Each sales representative has a defined geographic area and is compensated on a commission basis or through a combination of salary and commission. The sales force is supervised and supported by area directors. Home office sales and marketing management provide the overall direction for the sales of the Company's products.

CONMED's salespeople call on surgeons, hospitals, outpatient surgery centers and physician offices. The Company also has a corporate sales department that is responsible for interacting with GPOs. The Company has contracts with many such organizations and believes that the lack of any individual group purchasing contract will not adversely impact the Company's competitiveness in the marketplace. The sale of the Company's products is accompanied by initial and ongoing in-service training of the end-user. The field sales force is trained in the technical aspects of the Company's products and their uses, and provides surgeons and medical personal with information relating to the technical features and benefits of the Company's products. For hospital inventory management purposes, at the hospital's request, some products are sold

to hospitals through distributors. The sales force is required to work closely with distributors where applicable and to maintain close relationships with end-users.

The Company's international sales accounted for approximately 25% of total revenues in 1999. Products are sold in over 100 foreign countries. International sales efforts are coordinated through local country dealers or with direct sales efforts. CONMED distributes its products through sales subsidiaries and branches with offices located in Australia, Belgium, Canada, France, Germany, Korea, Spain and the United Kingdom.

#### Manufacturing

The Company manufactures most of its products. The Company believes its vertically integrated manufacturing process allows it to provide quality products and generate manufacturing efficiencies by purchasing raw materials for its disposable products in bulk. The Company also believes that its

manufacturing capabilities allow it to contain costs, control quality and maintain security of proprietary processes. The Company uses various manual and automated equipment for fabrication and assembly of its products and is continuing to further automate its facilities.

The Company believes its production and inventory practices are generally reflective of conditions in the industry. The Company's products are not generally made to order or to individual customer specifications. Accordingly, the Company schedules production and stocks inventory on the basis of experience and its knowledge of customer order patterns, and its judgment as to anticipated demand. Since customer orders must generally be filled promptly for immediate shipment, backlog of unfilled orders is not significant to an understanding of the Company's business.

# Research and Development Activities

During the three years, 1997, 1998 and 1999, the Company spent approximately \$3.0 million, \$12.0 million and \$12.1 million, respectively, for research and development. The Company's research and development departments consist of 99 employees.

The Company's research and development programs focus on the development of new products, as well as the enhancement of existing products with the latest technology and updated designs. The Company is continually seeking to develop new technologies to improve durability, performance and usability of existing products. In addition to its own research and development, the Company receives new product and technology disclosures, especially in procedure-specific areas, from surgeons, inventors and operating room personnel. For disclosures that the Company deems promising from a clinical and commercial perspective, the Company seeks to obtain rights to these ideas by negotiating agreements, which typically compensate the originator of the idea through royalty payments based on a percentage of net sales of licensed products.

The Company has rights to numerous U.S. patents and corresponding foreign patents, covering a wide range of its products. The Company owns a majority of these patents and has licensed rights to the remainder, both on an exclusive and non-exclusive basis. In addition, certain patents are currently licensed to third parties on a non-exclusive basis. Due to technological advancements, the Company does not rely on its patents to maintain its competitive position, and believes that development of new products and improvement of existing ones is and will continue to be more important than patent protection in maintaining its competitive position.

#### Competition

The markets for the Company's products are highly competitive, and many of the Company's competitors are substantially larger and stronger financially than the Company. However, the Company does not believe that any one competitor competes with the Company across all its product lines. Major competitors of the Company include Arthrex, Arthrocare Corporation, Johnson & Johnson, Medtronic, Inc., Minnesota Mining and Manufacturing Company, Smith & Nephew plc, Stryker Corporation, and Tyco International Ltd.

The Company believes that product design, development and improvement, customer acceptance, marketing strategy, customer service and price are critical elements to compete in its industry. Other alternatives, such as medical procedures or pharmaceuticals, could at some point prove to be interchangeable

# Government Regulation

Most if not all of the Company's products are classified as medical devices subject to regulation by the FDA and foreign regulatory agencies. The Company's new products generally require FDA clearance under a procedure known as 510(k) premarketing notification. A 510(k) premarketing notification clearance indicates FDA agreement with an applicant's determination that the product for which clearance has been sought is substantially equivalent to another medical device which was on the market prior to 1976 or which has received 510(k) premarketing notification clearance. Some products have been continuously produced, marketed and sold since May 1976 and require no 510(k) premarketing clearance. The Company's products generally are either Class I or Class II products with the FDA, meaning that the Company's products must meet certain FDA standards and are subject to the 510(k) premarketing notification clearance discussed above, but are not required to be approved by the FDA. FDA clearance is subject to continual review, and later discovery of previously unknown problems may result in restrictions on a product's marketing or withdrawal of the product from the market.

The Company has a quality control/regulatory compliance group of approximately 120 employees that is tasked with monitoring compliance with design specifications and relevant government regulations for all of the Company's products. The Company and substantially all of its products are subject to the provisions of the Federal Food, Drug and Cosmetic Act of 1938, as amended by the Medical Device Amendments of 1976, and the Safe Medical Device Act of 1990, as amended in 1992, and similar foreign regulations.

As a manufacturer of medical devices, the Company's manufacturing processes and facilities are subject to periodic on-site inspections and continuing review by the FDA to insure compliance with Quality System Regulations as specified in Title 21, Code of Federal Regulation (CFR) part 820. Many of the Company's products are subject to industry-set standards. Industry standards relating to the Company's products are generally formulated by committees of the Association for the Advancement of Medical Instrumentation. See Item 1: Business-Risk Factors: Government Regulation of Products. The Company markets its products in a number of foreign markets. Requirements pertaining to its products vary widely from country to country, ranging from simple product registrations to detailed submissions such as those required by the FDA. The Company believes that its products currently meet applicable standards for the countries in which they are marketed.

The Company is subject to product recall. The Company initiated three recalls during 1998 and 1999. Corrective actions were taken to address the cause of the recalls. No recall or production matter has had a material effect on the Company's business or financial condition, but there can be no assurances that there could not be such a material effect in the future.

Any change in existing federal, state or foreign laws or regulations, or in the interpretation or enforcement thereof, or the promulgation or any additional laws or regulations could have an adverse effect on the Company's business, financial condition or results of operations.

# Employees

As of December 31, 1999, the Company had 2,454 full-time employees, of whom 1,652 were in manufacturing, 99 in research and development, and the balance were in sales, marketing, executive and administrative positions. None of the Company's employees are represented by a union, and the Company considers its employee relations to be excellent. The Company has never experienced any strikes or work stoppages.

12

# Risk Factors

Investors should carefully consider the specific factors set forth below as well as the other information included or incorporated by reference in this Form 10-K. See "Item 1: Business -- Forward Looking Statements" relating to certain forward-looking statements in this Form 10-K.

The Company has indebtedness which is substantial in relation to its shareholders' equity, as well as interest and debt service requirements that are significant compared to its cash flow from operations. As of December 31, 1999, the Company had \$394.7 million of debt outstanding, which represented 65.1% of total capitalization. In addition, on December 31, 1999, the Company had approximately \$70.0 million available for borrowing under the revolving portion of the Company's principal bank credit agreement (the "credit facility").

The degree to which the Company is leveraged could have important consequences to investors, including but not limited to the following: (i) a substantial portion of the Company's cash flow from operations must be dedicated to debt service and will not be available for operations, capital expenditures, acquisitions and other purposes; (ii) the Company's ability to obtain additional financing in the future for working capital, capital expenditures, acquisitions or general corporate purposes may be limited or impaired; and (iii) certain of the Company's borrowings, including its borrowings under the credit facility, are and will continue to be at variable rates of interest, which exposes the Company to the risk of increased interest rates.

The Company's ability to satisfy its obligations will depend upon the Company's future operating performance, which will be affected by the Company's ability to effectively integrate acquired businesses with the Company's operations and by prevailing economic conditions and financial, business and other factors, many of which are beyond the Company's control. There can be no assurance that the Company's operating results will be sufficient for the Company to meet its obligations. If the Company is unable to service its indebtedness, it will be forced to adopt an alternative strategy that may include actions such as forgoing acquisitions, reducing or delaying capital expenditures, selling assets, restructuring or refinancing its indebtedness or seeking additional equity capital. There can be no assurance that any of these strategies could be implemented on terms acceptable to the Company, if at all. See "Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations -- Liquidity and Capital Resources."

#### Effects of Acquisitions Generally

An element of the Company's business strategy has been to expand through acquisitions and the Company may seek to pursue acquisitions in the future. The success of the Company is dependent in part upon its ability to effectively integrate acquired operations with the Company's operations. While the Company believes that it has sufficient management and other resources to accomplish the integration of its past and future acquisitions, there can be no assurance in this regard or that the Company will not experience difficulties with customers, suppliers, distributors, governmental authorities, personnel or others. In addition, the Company is generally entitled to customary indemnification from sellers of businesses for any difficulties that may have

arisen prior to the Company's acquisition of each business, but the amount and time for claiming under these indemnification provisions is limited. There can be no assurance that the Company will be able to identify and make acquisitions on acceptable terms or that the Company will be able to obtain financing for such acquisitions on acceptable terms. As a result, the financial performance of the Company is now and will continue to be subject to various risks associated with the acquisition of businesses, including the financial effects described above.

13

# Limitations Imposed by Certain Indebtedness

The credit facility contains certain restrictive covenants which will affect, and in many respects significantly limit or prohibit, among other things, the ability of CONMED and its subsidiaries to incur indebtedness, make prepayments of certain indebtedness, make investments, engage in transactions with affiliates, sell assets, engage in mergers and acquisitions and realize important elements of its business strategy. The credit facility also requires the Company to meet certain financial ratios and tests. These covenants may prevent the Company from integrating its acquired businesses, pursuing acquisitions, significantly limit the operating and financial flexibility of the Company and limit its ability to respond to changes in its business or competitive activities. The ability of the Company to comply with such provisions may be affected by events beyond its control. In the event of any default under the credit facility, the credit facility, together with accrued interest, to be due and payable. If the Company were unable to repay such

borrowings, the lenders thereunder could proceed against the collateral securing the credit facility, which consists of substantially all of the property and assets of CONMED and its subsidiaries.

# Significant Competition and Other Market Considerations

The market for the Company's products is highly competitive. Many of these competitors offer a range of products in areas other than those in which the Company competes, which may make such competitors more attractive to surgeons, hospitals, GPOs and others. In addition, many of the Company's competitors are larger and have greater financial resources than the Company and offer a range of products broader than the Company's. Competitive pricing pressures or the introduction of new products by the Company's competitors could have an adverse effect on the Company's revenues and profitability. Some of the companies with which the Company now competes or may compete in the future have or may have more extensive research, marketing and manufacturing capabilities and significantly greater technical and personnel resources than the Company, and may be better positioned to continue to improve their technology in order to compete in an evolving industry. See "Item 1: Business-- Competition."

Demand for and use of the Company's products may fluctuate as a result of changes in surgeon preferences, the introduction of new products or new features to existing products, the introduction of alternative surgical technology and advances in surgical procedures and discoveries or developments in the health care industry. In recent years, the health care industry has undergone significant change driven by various efforts to reduce costs, including efforts at national health care reform, trends toward managed care, cuts in Medicare, consolidation of health care distribution companies and collective purchasing arrangements by office-based health care practitioners. There can be no assurance that demand for the Company's products will not be adversely affected by such fluctuations and trends.

## Patents and Proprietary Technology

Much of the technology used in the markets in which the Company competes is covered by patents. The Company has numerous U.S. patents and corresponding foreign patents on products expiring at various dates from 2000 through 2017 and has additional patent applications pending. See "Item 1: Business -- Research and Development Activities." Although the Company does not

rely solely on its patents to maintain its competitive position, the loss of the Company's patents could reduce the value of the related products and any related competitive advantage. Competitors may also be able to design around the Company's patents and to compete effectively with the Company's products. In addition, the cost to prosecute infringements of the Company's patents or the cost to defend the Company against patent infringement actions by others could be substantial. There can be no assurance that pending patent applications will result in issued patents, that patents issued to or licensed by the Company will

14

not be challenged by competitors or that such patents will be found to be valid or sufficiently broad to protect the Company's technology or provide the Company with a competitive advantage.

#### Government Regulation of Products

All of the Company's products are classified as medical devices subject to regulation by the Food and Drug Administration (the "FDA") and are subject to similar regulations in foreign countries. As a manufacturer of medical devices, the Company's manufacturing processes and facilities are subject to on-site inspection and continuing review by the FDA to insure compliance with "Quality System Regulations," as defined by the FDA. Failure to comply with applicable domestic and/or foreign requirements can result in fines, recall or seizure of products, total or partial suspension of production, withdrawal of existing product approvals or clearances, refusal to approve or clear new applications or notices and criminal prosecution. Many of the Company's products are also subject to industry-set standards. The failure to comply with Quality System Regulations or industry-set standards could have a material adverse effect on the Company's business, financial condition or results of operations.

The Company is subject to product recall. The Company's product lines have experienced a number of product recalls. See "Item 1: Business-Government Regulation". Although no recall or production matter has had a material adverse

effect on the Company's business, financial condition or results of operations, there can be no assurance to this effect in the future. The Company has been expending significant resources to improve the quality of its regulatory status. There can be no assurance that these expenditures will not increase, or that regulatory agencies will be satisfied with these efforts.

#### Risks Relating to International Operations

A portion of the Company's operations are conducted outside the United States, with approximately 25% of the Company's 1999 net sales constituting foreign sales. As a result of its international operations, the Company is subject to risks associated with operating in foreign countries, including devaluations and fluctuations in currency exchange rates, imposition of limitations on conversions of foreign currencies into dollars or remittance of dividends and other payments by foreign subsidiaries, imposition or increase of withholding and other taxes on remittances and other payments by foreign subsidiaries, trade barriers, political risks, including political instability, hyperinflation in certain foreign countries and imposition or increase of investment and other restrictions by foreign governments. There can be no assurance that such risks will not have a material adverse effect on the Company's business and results of operations.

## Risk of Product Liability Actions

The nature of the Company's products as medical devices and today's litigious environment in the United States should be regarded as potential risks that could significantly and adversely affect the Company's financial condition and results of operations. The Company maintains insurance to protect against claims associated with the use of its products, but such insurance coverage is subject to numerous deductibles and policy limitations and there can be no assurance that its insurance coverage would adequately cover the amount or nature of any claim asserted against the Company. See "Item 3: Legal Proceedings."

1.5

Item 2. Properties

#### Facilities

The Company manufactures most of its products. Substantially all of the Company's property and assets are pledged as collateral under the Credit Facility. The following table provides information regarding the Company's facilities. The Company believes its facilities are adequate in terms of space and suitability for its needs over the next several years.

Location	Square Feet	Own or Lease	Lease Expiration
Utica, NY (two facilities)	650,000	Own	
Largo, FL	213,000	Lease	2009
Rome, NY	120,000	Own	
Englewood, CO	65,000	Own	
Irvine, CA	31,000	Lease	August 2001
El Paso, TX	29,000	Lease	April 2002
Juarez, Mexico	25,000	Lease	December 2002
Santa Barbara, CA	18,000	Lease	December 2001

#### Item 3. Legal Proceedings

From time to time the Company is a defendant in certain lawsuits alleging product liability, patent infringement, or other claims incurred in the ordinary course of business. While patent infringement claims are not subject to insurance, the product liability, and many other claims are generally covered by various insurance policies, subject to certain deductible amounts and maximum policy limits. When there is no insurance coverage, the Company establishes sufficient reserves to cover probable losses associated with such claims. The Company does not expect that the resolution of any pending claims will have a

material adverse effect on the Company's financial condition or results of operations.

Manufacturers of medical products may face exposure to significant product liability claims. To date, the Company has not experienced any material product liability claims, but any such claims arising in the future could have a material adverse effect on the Company's business or results of operations. The Company currently maintains commercial product liability insurance of \$25,000,000 per incident and \$25,000,000 in the aggregate annually, which the Company, based on its experience, believes is adequate. This coverage is on a claims-made basis. There can be no assurance that claims will not exceed insurance coverage or that such insurance will be available in the future at a reasonable cost to the Company.

The Company's operations are subject to a number of environmental laws and regulations governing, among other things, air emissions, wastewater

discharges, the use, handling and disposal of hazardous substances and wastes, soil and groundwater remediation and employee health and safety. In some jurisdictions environmental requirements may be expected to become more stringent in the future. In the United States certain environmental laws can

impose liability for the entire cost of site restoration upon each of the parties that may have contributed to conditions at the site regardless of fault or the lawfulness of the party's activities.

While the Company does not believe that the present costs of environmental compliance and remediation are material, there can be no assurance that future compliance or remedial obligations could not have a material adverse effect on the Company's financial condition or results of operations.

16

## Item 4. Submission of Matters to a Vote of Security Holders

No matter was submitted to a vote of security holders during the fourth quarter of the fiscal year ended December 31, 1999.

17

# PART II

Item 5. Market for the Registrant's Common Stock and Related Stockholder Matters

The Company's Common Stock, par value \$.01 per share, is traded on the Nasdaq Stock Market (symbol - CNMD). At December 31, 1999, there were 1,238 registered holders of the Company's Common Stock and, in addition, the Company has been notified that, on such date, there were approximately 7,074 accounts held in "street name".

The following table shows the high-low last sales prices for the years ended December 31, 1998 and 1999, as reported by the Nasdaq Stock Market. Such over-the-counter market quotations reflect inter-dealer prices, without retail mark-up, mark-down and commission and may not necessarily represent actual transactions.

		1998	
Period	High	1998	Low
First Quarter	\$25.75		\$21.50
Second Quarter	26.00		21.13
Third Quarter	24.88		20.31
Fourth Quarter	33.00		21.88

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Period	High	Low			
First Quarter	\$33.62	\$27.09			
Second Quarter	34.25	28.12			
Third Quarter	33.18	24.50			
Fourth Quarter	27.62	22.37			

The Company has never paid cash dividends on its Common Stock. The Board of Directors presently intends to retain future earnings to service indebtedness and finance the development of the Company's business and does not presently intend to declare cash dividends. Should this policy change, the declaration of dividends will be determined by the Board in light of conditions then existing, including the Company's financial requirements and condition and the prohibition on the declaration and payment of cash dividends contained in debt agreements.

18

Item 6. Selected Financial Data

Balance Sheet Data(7):

Cash and cash equivalents
Total assets
Long-term debt (including current portion)
Total shareholders' equity

FIVE YEAR SUMMARY OF SELECTED FINANCIAL DATA (In thousands, except per share data)

	1995			Years Ended December			
	1993	1996	1997	1998	1999		
Statements of Operations Data(1):							
Net sales	\$ 99,558	\$ 125,630	\$ 138,270	\$ 336,442	\$ 372,617		
Cost of sales (2)	52,402	65,393	74,220	169,599	178,480		
Selling and administrative expense (3)	25,570	31,620	35,299	93,647	107,233		
Research and development expense	2,832	2,953	3,037	12,029	12,108		
Unusual items (3)			37, 242				
Income (loss) from operations	18.754	25,664	(11,528)	61,167	74.796		
Interest income (expense), net	(1,991)	(217)	823	(30,891)	(32,360		
Income (loss) before income taxes							
and extraordinary item	16,763	25,447	(10,705)	30,276	42,436		
Provision (benefit) for income taxes	5,900	9,161	(3,640)	10,899	15,277		
Income (loss) before extraordinary item  Extraordinary item, net of income taxes (4)	10,863	16,286	(7,065)	19,377	27,159		
Net income (loss)	\$ 10,863	\$ 16,286	\$ (7,065)	\$ 17,808	\$ 27,159		
Earnings (Loss) Per Share Before Extraordinary Item:							
Earnings (Loss) Per Share Before Extraordinary Item:							
Basic	\$ 1.03	\$ 1.16	\$ (0.47)	\$ 1.28	\$ 1.78		
Diluted	\$ 0.94	\$ 1.12	\$ (0.47)	\$ 1.26	\$ 1.76		
Earnings (Loss) Per Share:	======	======	======	======			
Basic	\$ 1.03	s 1.16	\$ (0.47)	s 1.18	s 1.78		
Diluted	\$ 0.94 ======	\$ 1.12	\$ (0.47)	\$ 1.16	\$ 1.76		
Weighted Average Number of Common Shares							
In Calculating:							
Basic earnings (loss) per share	10,517	14,045	14,997	15,085	15,241		
Diluted earnings (loss) per share	11,613	14,496	14.997	15,321	15,430		
prince carnings (1000) per share	=======	=======	=======	=======	=======		
Other Financial Data:							
Depreciation and amortization	\$ 5,015	\$ 6,410	\$ 6,954	\$ 23,601	\$ 25,749		
EBITDA(5)	23,769	32,074	32,668	86,576	99,568		
Capital expenditures	5,195	4,946	8,178	12,924	9,352		
Ratio of earnings to fixed charges (6)	8.84x	79.30x	(6)	1.95	2.27		
			December				
	199		1997	1998	1999		

(footnotes on following page)

\$ 5,906 628,784 384,872 \$ 3,747 662,161 394,669

\$ 13,452 561,637 365,000

\$ 1,539 119,403 32,340 \$ 20,173 170,083 --158,635

- (1) Includes, based on the purchase method of accounting, the results of (i) Birtcher Medical Systems, Inc. from March 1995; (ii) the IV controller product line acquired from Master Medical Corporation from May 1995; (iii) NDM, Inc., the subsidiary formed as a result of the product lines acquired from New Dimensions in Medicine, Inc., from February 1996; (iv) the surgical suction product line acquired from the Davol subsidiary of C.R. Bard, Inc., from July 1997; (v) Linvatec Corporation from December 31, 1997; (vi) the arthroscopy product line acquired from Minnesota Mining and Manufacturing (3M) from November 1998; and (vii) the powered instrument product line acquired from 3M from August 1999; in each such case from the date of acquisition.
- (2) Includes for 1998, \$3,000,000 of incremental expense related to the excess of the fair value at the acquisition date of Linvatec inventory over the cost to produce; includes for 1999, \$1,600,000 of incremental expense related to the excess of the fair value at the acquisition date over the cost to produce inventory related to the powered instrument produce line acquired from 3M.
- (3) Included in unusual items for 1997, a \$34,000,000 non-cash acquisition charge for the write-off of all of the in-process research and development products (comprised of products in the development stage) acquired in the Linvatec acquisition, \$914,000 write-off of deferred financing fees resulting from refinancing the Company's loan agreements in connection with the Linvatec acquisition, and \$2,328,000 charge for the closing of the Company's Dayton, Ohio manufacturing facility. Included in selling and administrative expense for 1999, a \$1,256,000 benefit related to a previously recorded litigation accrual which was settled on favorable terms.
- (4) In March 1998, the Company recorded an extraordinary item of \$1,569,000 net of income taxes related to the write-off of deferred financing fees.
- (5) EBITDA represents earnings before interest expense, income taxes, depreciation and amortization, (except amortization of deferred financing fees included in interest expense) unusual items and inventory adjustments pursuant to purchase accounting. EBITDA is included herein because certain investors consider it to be a useful measure of a company's ability to service its debt; however, EBITDA does not represent cash flow from operations, as defined in generally accepted accounting principles, and should not be considered in isolation or as a substitute for net income or cash flow from operations or as a measure of profitability or liquidity.
- (6) The ratio of earnings to fixed charges is calculated by dividing fixed charges into income before income taxes and extraordinary items plus fixed charges. Fixed charges include interest expense, amortization of deferred financing fees and the estimated interest component of rent expense. In 1997, the Company had a deficiency of earnings to cover fixed charges of \$10,558,000.
- (7) Linvatec is included in the Historical Balance Sheet Data as of December 31, 1997, its date of acquisition, after a one-time non-cash acquisition charge of \$34,000,000.

20

Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with Selected Historical Financial Information (Item 6) and the consolidated financial statements of CONMED which are included elsewhere or incorporated by reference in this Form 10-K.

#### General

CONMED Corporation (the "Company") is a medical technology company specializing in instruments and implants for arthroscopic sports medicine, and powered surgical instruments, such as drills and saws, for orthopaedic, ENT and neurosurgery. The Company is also a leading developer, manufacturer and supplier of advanced medical devices, including electrosurgical systems, ECG electrodes for heart monitoring, and minimally invasive surgical devices. The Company's products are used in a variety of clinical settings, such as operating rooms, surgery centers, physicians' offices and critical care areas of hospitals.

The following table presents, as a percent of net sales, certain categories included in CONMED's consolidated statements of income for the periods indicated:

	Years Ended December			
	1997	1998	1999	
Net sales	100.0%	100.0%	100.0%	
Cost of sales	53.7	50.4	47.9	
Gross margin	46.3	49.6	52.1	
Selling and administrative expense	25.5	27.8	28.8	
Research and development expense	2.2	3.6	3.3	
Unusual items	26.9	-	-	
Income (loss) from operations	(8.3)	18.2	20.0	
Interest income (expense), net	.6	(9.2)	(8.6)	
Income (loss) before income taxes and extraordinary item	(7.7)	9.0	11.4	
Provision (benefit) from income taxes	(2.6)	3.2	4.1	
Income (loss) before extraordinary item	(5.1)%	5.8%	7.3%	
	=====	=====	=====	

Years Ended December 1999 and December 1998

Sales for 1999 were \$372,617,000, an increase of 10.8% compared to sales of \$336,442,000 in 1998. Arthroscopy sales grew 19.4% in 1999 to \$144,000,000, with 10.3% of the increase due to internal growth and 9.1% due to the Company's acquisition of an arthroscopy product line from Minnesota Mining and Manufacturing Company (3M) in November 1998 (the "Arthroscopy

acquisition"--Note 2). Powered surgical instrument sales grew 20.5% in 1999 to \$84,700,000 with 7.3% due to internal growth and 13.2% due to the Company's acquisition of the powered instrument business from 3M in August 1999 (the "Powered Instrument acquisition"--Note 2). Electrosurgery, patient care and other surgical product lines declined 1.2% in 1999 to \$143,900,000. Approximately 2% of the total sales growth in 1999 as compared to 1998 reflects the pricing impact of changes in distribution from 1999 as compared to the first six months of 1998. In connection with the December 1997 acquisition of Linvatec Corporation (the "Linvatec acquisition"--Note 2) from Bristol-Meyers Squibb ("BMS"), the Company entered into fixed price distribution agreements with Zimmer, Inc., a wholly-owned subsidiary of BMS, to distribute certain of the Company's products in selected geographic markets. Beginning in the third quarter of 1998, most of the products formerly distributed by Zimmer were sold and distributed directly by the Company, resulting in improved pricing for the affected products.

21

Cost of sales increased to \$178,480,000 in 1999 compared to \$169,599,000 in 1998. In connection with the August 1999 Powered Instrument acquisition, the Company increased the acquired value of inventory by \$1,600,000; this inventory was sold during the quarter ended September 1999 and served to increase cost of sales in 1999 by \$1,600,000. Similarly, in connection with purchase accounting for the Linvatec acquisition, the Company increased the acquired value of inventory by \$3,000,000 over its production cost; this inventory was sold during the guarter ended March 1998 and served to increase cost of sales in 1998 by \$3,000,000. Excluding the impact of these non-recurring adjustments, cost of sales increased to \$176,859,000 in 1999 from \$166,606,000 in 1998, as a result of increased sales volumes as described above. Excluding the nonrecurring adjustments, the Company's gross margin percentage for 1999 was 52.5% compared to 50.5% for 1998. The increase in gross margin percentage is primarily attributable to higher sales volumes in the Company's orthopaedic product lines which carry higher gross margins than certain of the Company's other product lines as well as improved pricing resulting from the elimination of most of the fixed price product distribution agreements with Zimmer discussed previously.

Selling and administrative costs increased to \$107,233,000 in 1999 as compared to \$93,647,000 in 1998. The increase in selling and administrative expense is primarily a result of additional selling expense associated with the

increase in sales in 1999 as compared to 1998, including increased costs associated with the direct selling and distribution of products formerly distributed through Zimmer during the first half of 1998 and increased intangible amortization resulting from the Powered Instrument acquisition and the Arthroscopy acquisition. Partially offsetting these increases, during the fourth quarter of 1999, the Company recognized the benefit amounting to \$1,256,000 of a previously recorded litigation accrual which was settled on favorable terms and is included in selling and administrative expense. As a result of these costs, as a percentage of sales, selling and administrative expense increased to 28.8% in 1999 as compared to 27.8% in 1998.

Research and development expense was \$12,108,000 in 1999 as compared to \$12,029,000 in 1998. As a percentage of sales, research and development expense was 3.3% in 1999 as compared to 3.6% in 1998. The amount of research and development expense incurred in 1999 is consistent with 1998 representing the Company's ongoing efforts in this area.

Interest expense for 1999 was \$32,360,000 compared to \$30,891,000 in 1998. In connection with the Powered Instrument acquisition, the Company's existing credit facility was amended in the third quarter of 1999 to provide for an additional \$40,000,000 loan commitment which was used to fund the acquisition purchase price. The increase in interest expense is a result of these higher term loan borrowings and higher average borrowings under the Company's revolving credit facility during 1999 as compared to 1998. The Company funded its Arthroscopy acquisition during the fourth quarter of 1998 through borrowings under the revolving credit facility which resulted in the higher average borrowings. Offsetting the interest on these increased borrowings was reduced interest expense on the Company's term loans as a result of scheduled quarterly principal payments totaling \$23,103,000 in 1999. (See discussion under Liquidity and Capital Resources section of Management's Discussion and Analysis of Financial Condition and Results of Operations).

During the first quarter of 1998, the Company completed an offering of subordinated notes (the "Notes") and used the net proceeds to repay a portion of the Company's term loans under its credit facility. Deferred financing fees

relating to the portion of the credit facility repaid amounting to \$2,451,000 (\$1,569,000 net of income taxes) were written-off as an extraordinary charge. (See Note 5 and discussion under Liquidity and Capital Resources section of Management's Discussion and Analysis of Financial Condition and Results of Operations).

22

Years Ended December 1998 and December 1997

Sales for 1998 were \$336,442,000, an increase of 143% compared to sales of \$138,270,000 in 1997. Approximately 138% of the total sales increase is related to the Linvatec acquisition. The remaining increase of approximately 5% is attributable to the July 1997 surgical suction instrument and tubing acquisition from Davol, Inc. (the "Davol acquisition"--Note 2).

Cost of sales increased to \$169,599,000 in 1998 compared to \$74,220,000 in 1997. In connection with purchase accounting for the Linvatec acquisition, the Company increased the acquired value of inventory by \$3,000,000 over its production cost; this inventory was sold during the quarter ended March 1998 and served to increase cost of sales in 1998 by \$3,000,000. Excluding the impact of this non-recurring adjustment, cost of sales increased to \$166,606,000 in 1998 from \$74,220,000 in 1997, as a result of increased sales volumes as described above. Excluding the nonrecurring adjustment, the Company's gross margin percentage  $\,$  for 1998 was 50.5% compared to 46.3% for 1997. The increase in gross margin percentage is primarily attributable to sales of the Company's orthopaedic product lines acquired through the Linvatec acquisition which carry higher gross margins than certain of the Company's other product lines. Additionally as discussed above, in connection with the Linvatec acquisition, the Company entered into fixed price distribution agreements with Zimmer to distribute certain of the Company's products in selected geographic markets. Beginning in the third quarter of 1998, most of the products formerly distributed by Zimmer were sold and distributed directly by the Company. As a result, the Company's gross margin percentage was 52.0% in the second half of 1998 as compared to 47% in the first half of 1998.

Selling and administrative costs increased to \$93,647,000 in 1998 as compared to \$35,299,000 in 1997, primarily as a result of the Linvatec acquisition. As a percentage of sales, selling and administrative expense was

27.8% in 1998 and 25.5% in 1997. This increase reflects the overall higher selling and administrative efforts associated with the sales of the orthopaedic products acquired in connection with the Linvatec acquisition.

Research and development expense was \$12,029,000 in 1998 as compared to \$3,037,000 in 1997. The increase reflects expense related to Linvatec research and development activities.

There were no unusual charges recorded in 1998. As discussed in Note 11, in 1997 CONMED recorded \$37,242,000 of unusual items, including a \$34,000,000 non-cash acquisition charge for the write-off of the in-process research and development (comprised of products in the development stage) acquired in the Linvatec acquisition, \$914,000 of deferred financing fees resulting from the refinancing of the Company's loan agreements in connection with the Linvatec acquisition and a \$2,328,000 charge for the closing of CONMED's Dayton, Ohio manufacturing facility.

Interest expense for 1998 was \$30,891,000 compared to interest income of \$823,000 in 1997. As discussed under Liquidity and Capital Resources section of Management's Discussion and Analysis of Financial Condition and Results of Operations, the Company acquired Linvatec Corporation on December 31, 1997 and borrowed \$365 million under its credit facility. The Company had no borrowings outstanding during 1997, except the acquisition related borrowings on December 31, 1997. The Company completed an offering of subordinated notes during the quarter ended March 1998 and used the net proceeds to repay a portion of the Company's term loans under its credit facility. Deferred financing fees relating to the portion of the credit facility repaid amounting to \$2,451,000 (\$1,569,000 net of income taxes) were written-off as an extraordinary item in 1998.

23

#### Liquidity and Capital Resources

The Company's net working capital position increased \$16,102,000 or 17.2% to \$109,526,000 at December 1999 compared to \$93,424,000 at December 1998. Net cash provided by operations was \$37,030,000 for 1999 compared to \$20,962,000 for 1998. Operating cash flow was positively impacted by higher net income, depreciation, and amortization in 1999 as compared to 1998, as well as the change in deferred income taxes. Negatively impacting operating cash flow in 1999 were increases in accounts receivable and inventory and decreases in accounts payable, accrued interest and accrued liabilities. The increase in accounts receivable is primarily related to the increase in sales; the increase in inventory is related to the Arthroscopy acquisition and Powered Instrument acquisition and overall higher levels of inventory on-hand. The decreases in accounts payable, accrued interest and accrued liabilities are primarily related to the timing of the payment of these liabilities. Adversely impacting operating cash flows in 1998 as compared to 1997 was an increase in accounts receivable and inventories primarily as a result of the timing of the Company's assumption of Linvatec's international operations previously managed by Zimmer. In connection with the Linvatec acquisition, the Company assumed responsibility for the majority of Linvatec's international operations on July 1, 1998. Accordingly, the receivables and inventory of the international operations were not acquired or funded by the Company until the second half of 1998.

Net cash used by investing activities in 1999 included \$40,600,000 paid related to the Powered Instrument acquisition. Net cash used by investing activities in 1998 included \$17,500,000 paid related to the Arthroscopy acquisition and \$14,400,000 of payments related to the Linvatec and Davol acquisitions. Components of the Linvatec acquisition related payments include investment banking and professional fees related to the acquisition (\$6,300,000), payments associated with the closure of Linvatec's San Dimas, California facility (\$2,500,000), payments to Zimmer, Inc. to acquire demonstration equipment (\$1,400,000) and other acquisition related payments (\$2,500,000). Cash payments related to the Davol acquisition amounted to \$1,700,000, of which \$1,200,000 represented severance costs associated with closure of the Company's Kansas manufacturing operation. Net cash used by investing activities in 1997 includes \$370,000,000 in payments related to the Linvatec acquisition and \$24,000,000 related to the Davol acquisition. Capital expenditures for 1999, 1998 and 1997 amounted to \$9,352,000, \$12,924,000 and \$8,178,000, respectively.

Financing activities during 1999 consisted primarily of a \$40,000,000 term loan used to fund the Powered Instrument acquisition, scheduled payments of \$23,103,000 on the Company's previously existing term loans and \$8,000,000 in repayments on the Company's revolving credit facility. Financing activities during 1998 involved the completion of the Notes offering in the aggregate

principal amount of \$130,000,000; net proceeds from the offering amounting to \$126,100,000 were used to repay a portion of the Company's term loans under its credit facility. Additionally, the Company borrowed \$23,000,000 under the revolving credit facility primarily to finance the Arthroscopy acquisition and made scheduled payments of \$7,028,000 on the Company's term loans. Financing activities during 1997 involved borrowing \$350,000,000 in term loans and \$15,000,000 on the revolving credit facility to finance the Linvatec acquisition.

Management believes that cash generated from operations, its current cash resources and funds available under its revolving credit facility will provide sufficient liquidity to ensure continued working capital for operations, debt service and funding of capital expenditures in the foreseeable future.

Foreign Operations

The Company's foreign operations are subject to special risks inherent in doing business outside the United States, including governmental instability, war and other international conflicts, civil and labor

24

disturbances, requirements of local ownership, partial or total expropriation, nationalization, currency devaluation, foreign exchange controls and foreign laws and policies, each of which may limit the movement of assets or funds or result in the deprivation of contract rights or the taking of property without fair compensation.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

The Company's  $\,$  principal market risks involve foreign currency exchange rates and interest rates.

The Company manufactures its products in the United States and distributes its products throughout the world. As a result, the Company's financial results could be significantly affected by factors such as changes in foreign currency exchange rates or weak economic conditions in foreign markets. As of December 31, 1999, the Company had not established a foreign currency-hedging program. The Company has mitigated and will continue to mitigate its foreign currency exposure by transacting the majority of its foreign sales in United States dollars. To date, changes in foreign currency exchange rates have not had a material effect on the Company's financial conditions or results of operations. The Company will continue to monitor and evaluate its foreign currency exposure and the need to establish a foreign currency hedging program.

The Company's exposure to market risk for changes in interest rates relate to its borrowings. The Company does not use derivative financial instruments for trading or other speculative purposes. Interest rate swaps, a form of derivative, are used to manage interest rate risk. Currently, the Company has entered into two interest rate swaps expiring in June 2001 which convert \$100,000,000 of the approximate \$264,000,000 of floating rate borrowings under the Company's credit facility into fixed rate borrowings at rates ranging from 7.18% to 8.25%. Provisions in one of the interest rate swaps cancels such agreement when LIBOR exceeds 7.35%. If market interest rates for similar borrowings average 1% more in 2000 than they did in 1999, the Company's interest expense, after considering the effects of its interest rate swaps, would increase, and income before taxes would decrease by \$1,300,000. Comparatively, if market interest rates averaged 1% less in 2000 than they did during 1999, the Company's interest expense, after considering the effects of its interest rate swaps, would decrease, and income before taxes would increase by \$1,200,000. These amounts are determined by considering the impact of hypothetical interest rates on the Company's borrowing cost and interest rate swap agreements and does not consider any actions by management to mitigate its exposure to such a change.

Item 8. Financial Statements and Supplementary Data

The Company's 1999 Financial Statements, together with the report thereon of PricewaterhouseCoopers LLP dated February 9, 2000, are included elsewhere herein.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosures  ${\sf Sim}({\sf Sim})$ 

The Company and PricewaterhouseCoopers LLP have had no disagreements which would be required to be reported under this Item 9.

2.5

#### PART III

# Item 10. Directors and Executive Officers of the Registrant

Information with respect to the Directors and Executive Officers of the Company is incorporated herein by reference to the sections captioned "Proposal One: Election of Directors" and "Directors, Executive Officers and Senior Officers" in CONMED Corporation's definitive Proxy Statement to be mailed on or about April 10, 2000 for the annual meeting of shareholders to be held on May 16, 2000.

# Item 11. Executive Compensation

Information with respect to Executive Compensation is incorporated herein by reference to the sections captioned "Compensation of Executive Officers", "Stock Option Plans", "Pension Plans" and "Board of Directors Interlocks and Insider Participation; Certain Relationships and Related Transactions" in CONMED Corporation's definitive Proxy Statement to be mailed on or about April 10, 2000 for the annual meeting of shareholders to be held on May 16, 2000.

## Item 12. Security Ownership of Certain Beneficial Owners and Management

Information with respect to Security Ownership of Certain Beneficial Owners and Management is incorporated herein by reference to the section captioned "Security Ownership of Certain Beneficial Owners and Management" in CONMED Corporation's definitive Proxy Statement to be mailed on or about April 10, 2000 for the annual meeting of shareholders to be held on May 16, 2000.

# Item 13. Certain Relationships and Related Transactions

Information regarding certain relationships and related transactions is incorporated herein by reference to the section captioned "Board of Directors Interlocks and Insider Participation; Certain Relationships and Related Transactions" in CONMED Corporation's definitive Proxy Statement to be mailed on or about April 10, 2000 for the annual meeting of shareholders to be held on May 16, 2000.

26

#### PART IV

# Item 14. Exhibits, Financial Statement Schedules, and Reports on Form 8-K

#### Index to Financial Statements:

(a) (1)	List of Financial Statements	Form 10-K Page
	Report of Independent Accountants	F-1
	Consolidated Balance Sheets at December 1998 and 1999	F-2
	Consolidated Statements of Income for the Years Ended December 1997, 1998 and 1999	F-3
	Consolidated Statements of Shareholders' Equity for the Years Ended December 1997, 1998 and 1999	ne F-4
	Consolidated Statements of Cash Flows for the Years En December 1997, 1998 and 1999	nded F-5
	Notes to Consolidated Financial Statements	F-7
(2)	List of Financial Statement Schedules	
	Valuation and Qualifying Accounts (Schedule VIII)	F-24
	All other schedules have been omitted because applicable, or the required information is shown in	_

statements or notes thereto.

(3) List of Exhibits

The exhibits listed on the accompanying Exhibit Index on page 29 below are filed as part of this Form 10-K.

(b) Reports on Form 8-K None

27

## SIGNATURES

Pursuant to the requirements of Section 13 or  $15\,\mathrm{(d)}$  of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on the date indicated below.

CONMED CORPORATION

March 27, 2000

By: /s/ Eugene R. Corasanti
----Eugene R. Corasanti
(Chairman of the Board,

Chief Executive Officer)

Pursuant to the requirements of the Securities Act of 1934, this report has been signed below by the following persons on behalf of the registrants and in the capacities and on the dates indicated.

Signature	Title		Date	е
/s/ EUGENE R. CORASANTI				
Eugene R. Corasanti	And Director	March	27,	2000
/s/ ROBERT D. SHALLISH, JR.				
	(Principal Financial Officer)	March	27,	2000
/s/ JOSEPH J. CORASANTI Joseph J. Corasanti	President, Chief Operating Officer and Director	March	27,	2000
	Vice President - Corporate			
Luke A. Pomilio	Controller (Principal Accounting Officer)	March	27,	2000
/s/ BRUCE F. DANIELS	Director	March	27,	2000
Bruce F. Daniels				
/s/ ROBERT E. REMMELL	Director	March	27,	2000
Robert E. Remmell				
/s/ WILLIAM D. MATTHEWS	Director	March	27,	2000
William D. Matthews				
/s/ STUART J. SCHWARTZ	Director	March	27,	2000
Stuart J. Schwartz				

28

EXHIBIT INDEX

Exhibit No. Description of Instrument

- 2.1 Purchase Agreement, dated as of May 28, 1997, by and between Davol, Inc. and CONMED Corporation— incorporated by reference to Exhibit 2 in the Company's Current Report on Form 8-K, filed on July 11, 1997.
- 2.2 Stock and Asset Purchase Agreement dated as of November 26, 1997, between Bristol-Myers Squibb company and CONMED Corporation, as amended by an amendment dated as of December 31, 1997-- incorporated herein by reference to Exhibit 2.1(a) in the Company's Current Report on Form 8-K, filed on January 8, 1998
- 2.3 Amendment dated as of December 31, 1997, between Bristol-Myers Squibb Company and CONMED Corporation, to the Stock and Asset Purchase Agreement, dated as of November 26, 1997 between Bristol-Myers Squibb company and CONMED-- incorporated herein by reference to Exhibit 2.1(b) in the Company's Current Report on Form 8-K, filed on January 8, 1998.
- 2.4 Asset Purchase Agreement between Linvatec Corporation and Minnesota Mining & Manufacturing Company dated October 8, 1998— incorporated herein by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 1998.
- 2.5 The Asset Purchase Agreement, dated June 29, 1999 by and between Linvatec Corporation and Minnesota Mining and Manufacturing Company, as amended by an amendment dated August 11, 1999-- incorporated herein by reference to Exhibit 10.1 of the Company's report on Form 10-Q filed on August 13, 1999.
- 3.1 Amended and Restated By-Laws, as adopted by the Board of Directors on December 26, 1990-- incorporated herein by reference to the exhibit in the Company's Current Report on Form 8-K, dated March 7, 1991 (File No. 0-16093).
- 3.2 1999 Amendment to Certificate of Incorporation and Restated Certificate of Incorporation of CONMED Corporation.
- 4.1 See Exhibit 3.1.
- 4.2 See Exhibit 3.2.
- Amended and Restated Credit Agreement, dated August 11, 1999, among CONMED Corporation and the several banks and other financial institutions or entities from time to time parties thereto, -- incorporated herein by reference to Exhibit 10.2 of the Company's report on Form 10-Q filed on August 13, 1999.
- 4.4 Guarantee and Collateral Agreement, dated December 31, 1997, made by CONMED Corporation and certain of its subsidiaries in favor of The Chase Manhattan Bank-- incorporated herein by reference to Exhibit 10.2 in the Company's Current Report on Form 8-K filed on January 8, 1998.

#### 29

# Exhibit No. Description of Instrument

- Indenture, dated as of March 5, 1998, by an among CONMED Corporation, the Subsidiary Guarantors named therein and First Union National Bank, as Trustee--incorporated by reference to the exhibit in the Company's Registration Statement on Form S-8 filed on March 26, 1998 (File No. 333-48693).
- 4.6 Acknowledgement and Consent, dated August 11, 1999, among CONMED Corporation and each of its subsidiaries -- incorporated herein by reference to Exhibit 10.3 of the Company's report on Form 10-Q filed on August 13, 1999.
- 10.1 Employment Agreement between the Company and Eugene R. Corasanti, dated December 16, 1996-- incorporated herein by reference to the exhibit in the Company's Annual Report on Form 10-K for the year ended December 31, 1996.
- 10.2 Amended and Restated Employee Stock Option Plan (including form of Stock Option Agreement) -- incorporated herein by reference to the exhibit in the Company's Annual Report on Form 10-K for the year

ended December 25, 1992-- incorporated herein by reference to the exhibit in the Company's Annual Report on Form 10-K for the year ended December 31, 1996.

- 10.3 (a) Eugene R. Corasanti disability income plans with Northwestern Mutual Life Insurance Company, dated January 14, 1980 and March 7, 1981-- policy specification sheets-- incorporated herein by reference to Exhibit 10.0(a) of the Company's Registration Statement on Form S-2 (File No. 33-40455).
- (b) William W. Abraham disability income plan with Northwestern Mutual Life Insurance Company, dated March 24, 1981 -- policy specification sheet -- incorporated herein by reference to Exhibit 10.0(b) of the Company's Registration Statement on Form S-2 (File No. 33-40455).
- (c) Eugene R. Corasanti life insurance plan with Northwestern Mutual Life Insurance Company, dated October 6, 1979 -- policy specification sheet -- incorporated herein by reference to Exhibit 10.0(c) of the Company's Registration Statement on Form S-2 (File No. 33-40455).
- Eugene R. Corasanti life insurance plans with Northwestern Mutual Life Insurance Company dated August 25, 1991-- Statements of Policy Cost and Benefit Information, Benefits and Premiums, Assignment of Life Insurance Policy as Collateral -- incorporated herein by reference to the Company's Annual Report on Form 10-K for the year ended December 27, 1991.
- 10.5 1992 Stock Option Plan (including form of Stock Option Agreement). -incorporated herein by reference to the exhibit in the Company's
  Annual Report on Form 10-K for the year ended December 25, 1992.

30

# Exhibit No. Description of Instrument

- 10.6 Stock Option Plan for Non-Employee Directors of CONMED Corporation-incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 1996.
- 10.7 Amendment to 1992 Stock Option Plan-- incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 1996.
- Transition and Distribution Services Agreement, dated December 31, 1997, among Zimmer, Inc., Linvatec Corporation and CONMED Corporation-incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 1997.
- Distribution Agreement, dated December 31, 1997, among Zimmer, Inc., Linvatec Corporation and CONMED Corporation incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 1997.
- 10.10 CONMED Corporation 1999 Long-Term Incentive Plan-- incorporated by reference to the Definitive Proxy Statement for the 1999 annual meeting as filed on April 16, 1999.
- 11 Statement re: Computation of Per Share Earnings.
- 12 Statement re: Computation of Ratios of Earnings to Fixed Charges.
- 21 Subsidiaries of the Registrant.
- 23 Consent, dated March 27, 2000, of PricewaterhouseCoopers LLP, independent auditors for CONMED Corporation.
- 27 Financial Data Schedule.

31

In our opinion, the consolidated financial statements listed in the index appearing under Item 14 (a)(1) on Page 27 present fairly, in all material respects, the financial position of CONMED Corporation and its subsidiaries at December 31, 1999 and 1998, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 1999, in conformity with accounting principles generally accepted in the United States. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 14(a)(2) on page 27 presents fairly, in all material respects, the information set forth therein when read in conjunction with the related consolidated financial statements. These financial statements and the financial statement schedule are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements and the financial statement schedule based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for the opinion expressed above.

/s/PricewaterhouseCoopers LLP
----PricewaterhouseCoopers LLP
Syracuse, New York
February 9, 2000

F-1

# CONMED CORPORATION CONSOLIDATED BALANCE SHEETS December 1998 and 1999 (In thousands except share amounts)

	1998	1999
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 5,906	\$ 3,747
and \$1,434 in 1999	66,819	76,413
Income taxes receivable (Note 6)	1,441	
Inventories (Notes 1 and 3)	78,058	89,681
Deferred income taxes (Note 6)	2,776	1,453
Prepaid expenses and other current assets	4,620	5,423
Total current assets	159,620	176,717
Property, plant and equipment, net (Notes 1 and 4)	60,787	57,834
Deferred income taxes (Note 6)	3,900	
Goodwill, net (Notes 1 and 2)	192,947	223,174
Patents, trademarks and other assets (Note 2)	211,530	204,436
Total assets	s 628.784	s 662,161
10001 000000	=======	========
LIABILITIES AND SHAREHOLDERS' EQUITY Current liabilities:		
Current portion of long-term debt (Note 5)	\$ 22,995	\$ 32,875
Accounts payable	19,594	16,518
Accrued payroll and withholdings	9,665	9,658
Income taxes payable		226
Accrued interest	6,069	4,588
Other current liabilities	7,873	3,326
Total current liabilities	66,196	67,191
Long-term debt (Note 5)	361,877	361,794
Deferred income taxes	301,8//	3,330
Other long-term liabilities	18,543	18,585

Total liabilities	446,616	450,900
Commitments (Notes 4, 7, 9, and 10)		
	1998	1999
Shareholders' equity (Notes 1 and 7):		
Preferred stock, par value \$.01 per share; authorized 500,000 shares, none outstanding		
and 15,303,806, issued and outstanding in 1998 and 1999, respectively	152	153
Paid-in capital	125,039	127,394
Retained earnings	57,361	84,520
Cumulative translation adjustments	35	(387)
Less 25,000 shares of common stock in treasury, at cost	(419)	(419)
Total shareholders' equity	182,168	211,261
Total liabilities and shareholders' equity	\$ 628,784	\$ 662,161
	=======	=======

See notes to consolidated financial statements.

F-2

# CONMED CORPORATION CONSOLIDATED STATEMENTS OF INCOME Years Ended December 1997, 1998 and 1999 (In thousands except per share amounts)

	1997	1998	1999
Net sales (Note 8)	\$ 138,270	\$ 336,442	\$ 372,617
Cost of sales (Note 2)	74,220 35,299 3,037 37,242	169,599 93,647 12,029 	178,480 107,233 12,108
	149,798	275,275	297,821
Income (loss) from operations	(11,528) 823	61,167 (30,891)	74,796 (32,360)
Income (loss) before income taxes and extraordinary item	(10,705) (3,640)	30,276 10,899	42,436 15,277
Income (loss) before extraordinary item	(7,065) ======	19,377 ======	27,159 ======
Extraordinary item, net of income taxes (Note 5)		(1,569)	
Net income (loss)	\$ (7,065)	\$ 17,808 ======	\$ 27,159
Per share data: Income (loss) before extraordinary item Basic	\$ (.47) (.47)	\$ 1.28 1.26	\$ 1.78 1.76
Basic  Diluted  Net income (loss)		(.10) (.10)	
Basic Diluted	(.47) (.47)	1.18 1.16	1.78 1.76

See notes to consolidated financial statements.

# CONMED CORPORATION CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY Years Ended December 1997, 1998 and 1999 (In thousands)

	Common Stock		Paid-in	Retained	Cumulative Translation
	Number	Amount	Capital	Earnings	Adjustments
Balance at December 1996	14,989 73	\$ 150 1	\$ 111,867 661 298	\$ 46,618	\$
Purchase of CONMED common stock (Note 7) Net loss				(7,065)	
Balance at December 1997	15,062	151	123,451	39,553	
Exercise of stock options	121	1	1,087 501		
Translation adjustments Net income Total comprehensive income				17,808	35
Balance at December 1998	15,183	152	125,039	57,361	35
Exercise of stock options	121	1	1,611		
Tax benefit arising from exercise of stock options Comprehensive income:			744		
Translation adjustments Net income				27,159	(422)
Total comprehensive income					
Balance at December 1999	15,304	\$ 153 =====	\$ 127,394	\$ 84,520 ======	\$ (387)

	Treasury Stock	Total Shareholders' Equity
Balance at December 1996	\$	\$ 158,635 662 298
Issuance of a warrant (Note 2) Purchase of CONMED common stock		10,625
(Note 7) Net loss	(419)	(419) (7,065)
Balance at December 1997	(419)	162,736
Exercise of stock options		1,088 501
Net income Total comprehensive income		17,843
Balance at December 1998	(419)	182,168
Exercise of stock options		1,612
Tax benefit arising from exercise of stock options Comprehensive income:		744
Translation adjustments		

Net income				
Total comprehensi	ve income		2	26,737
Balance at December 1	999	\$ (419)	\$ 21	1,261

See notes to consolidated financial statements.

F-1

# CONMED CORPORATION CONSOLIDATED STATEMENTS OF CASH FLOWS Years Ended December 1997, 1998 and 1999 (In thousands)

	1997	1998	1999
Carl flow form marking activities			
Cash flows from operating activities: Net income (loss)	\$ (7,065)	\$ 17,808	\$ 27,159
Adjustments to reconcile net income (loss) to net cash provided by operations:			
Depreciation	3,880	8,098	9,207
Amortization	3,074	15,503	16,542
Extraordinary item, net of income taxes (Note 5)		1,569	
Write-off of in-process research and development (Note 2) .	34,000		
<pre>Increase (decrease) in cash flows from changes in assets and liabilities, net of effects from acquisitions (Note 2):</pre>	34,000		
Accounts receivable	(1,499)	(19,614)	(9,566)
Inventories	6,295	(19,303)	(8,554)
Prepaid expenses and other current assets	(228)	(1,180)	(803)
Accounts payable	(73) 521		(3,076)
Income tax receivable/payable  Income tax benefit of stock option exercises	298	(1,348) 501	1,667 744
Accrued payroll and withholdings	263	2,834	(7)
Accrued interest		6,069	(1,481)
Other current liabilities	1,627	(1,347)	(2,366)
Deferred income taxes	(10,809)	7,039	8,553
Other assets/liabilities, net	1,476	(5,695)	(989)
	38,825	3,154	9,871
Net cash provided by operations	31,760	20,962	37,030
Cash flows from investing activities:	(205 272)	(21 000)	(40 505)
Payments related to business acquisitions (Note 2)  Acquisition of property, plant and equipment	(395,273) (8,178)	(31,909) (12,924)	(40,585) (9,352)
Acquisition of property, plant and equipment	(0,170)	(12, 324)	(9, 332)
Net cash used by investing activities	(403,451)	(44,833)	(49,937)
Cook flows from financing activities.			
Cash flows from financing activities:  Proceeds of long-term debt  Borrowings (repayments)under revolving credit facility (Note	350,000	130,000	40,900
5)	15,000	23,000	(8,000)
Proceeds from issuance of common stock	662 (419)	1,088	1,612
Purchase of treasury stock (Note 7)	(419)	(4,635)	(661)
Payments on long-term debt and other obligations	(273)	(133,128)	(23,103)
Net cash provided by financing activities	364,970	16,325	10,748
Net cash provided by Financing activities			
F-5			
	1997	1998	1999
Net decrease in cash and cash equivalents	(6,721)	(7,546)	(2,159)
Cash and cash equivalents at beginning of year	20,173	13,452	5,906 
Cash and cash equivalents at end of year	\$ 13,452 ======	\$ 5,906 =====	\$ 3,747 ======
Supplemental disclosures of cash flow information:			
Cash paid during the year for:			
Interest	\$	\$ 24,078	\$ 32,662
Income taxes	6,079	4,121	4,502

F-6

Supplemental non-cash investing and financing activities:

As more fully described in Note 2, the Company issued a warrant for the purchase of 1,000,000  $\,$  common shares with a value of \$10,625,000  $\,$  in connection

See notes to consolidated financial statements.

# CONMED CORPORATION

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Note 1 -- Operations and Significant Accounting Policies

Organization and operations

The consolidated financial statements include the accounts of CONMED Corporation and its subsidiaries (the "Company"). All intercompany accounts and transactions have been eliminated. CONMED Corporation is a medical technology company specializing in instruments and implants for arthroscopic sports medicine, and powered surgical instruments, such as drills and saws, for orthopaedic, ENT and neuro-surgery. The Company is also a leading developer, manufacturer and supplier of advanced medical devices, including electrosurgical systems, ECG electrodes for heart monitoring, and minimally invasive surgical devices. The Company's products are used in a variety of clinical settings, such as operating rooms, surgery centers, physicians' offices and critical care areas of hospitals.

Statement of cash flows

The Company considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

Inventories

The inventories are stated at the lower of cost or market, cost being determined on the first-in, first-out basis.

Property, plant and equipment

Property, plant and equipment are stated at cost and depreciated using the straight-line method over the estimated useful lives of the related assets, which range from four to forty years. Expenditures for repairs and maintenance are charged to expense as incurred. When assets are retired or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts and any resultant gain or loss is recognized.

Goodwill

Goodwill is amortized over periods ranging from 13 to 40 years. Accumulated amortization of goodwill amounted to \$10,996,000 and \$16,901,000 at December 31, 1998 and 1999, respectively.

When events and circumstances so indicate, the Company will assess the recoverability of its goodwill based upon cash flow forecasts (undiscounted and without interest). No impairment losses have been recognized in any of the periods presented.

Translation of foreign currency financial statements

Assets and liabilities of foreign subsidiaries have been translated into United States dollars at the applicable rates of exchange in effect at the end of the period reported. Revenues and expenses have been translated at the applicable weighted average rates of exchange in effect during the period reported.

F-7

Translation adjustments are reflected as a separate component of shareholders' equity. Any transaction gains and losses are included in net income.

Earnings (loss) per share

Statement of Financial Accounting Standards ("SFAS") No. 128, "Earnings per Share" requires presentation of basic earnings per share ("EPS"), computed based on the weighted average number of common shares outstanding for the period, and diluted EPS, which gives effect to all dilutive potential shares outstanding (i.e., options and warrants) during the period. Income used in the EPS calculation is net income (loss) for each year. Shares used in the calculation

	1997	1998	1999
Shares used in the calculation of Basic EPS (weighted average			
shares outstanding)	14,997	15,085	15,241
Effect of dilutive potential securities		236	189
Shares used in the calculation of Diluted EPS	14,997	15,321	15,430
	======	=====	======

The 1997 calculation of diluted EPS excluded the effect of dilutive potential securities aggregating 230,000 shares because to give effect thereto would have been antidilutive given the net loss for the year. The shares used in the calculation of diluted EPS exclude warrants and options to purchase shares where the exercise price was greater than the average market price of common shares for the year. Such shares aggregated 1,395,000, 1,440,000 and 1,326,000 at December 31, 1997, 1998 and 1999, respectively.

#### Comprehensive income

SFAS No. 130, "Reporting Comprehensive Income", requires companies to report a measure of operations called comprehensive income. This measure, in addition to "net income" includes as income or loss, the following items, which if present are included in the equity section of the balance sheet: 1) unrealized gains and losses on certain investments in debt and equity securities; 2) foreign currency translation; and 3) minimum pension liability adjustments. The Company has reported comprehensive income within the Consolidated Statement of Shareholders' Equity.

#### Derivative financial instruments

In June 1998, the FASB issued SFAS No. 133, "Accounting for Derivative Instruments and Hedging Activities". The new standard requires companies to record derivatives on the balance sheet as assets or liabilities, measured at fair value. Gains or losses resulting from the changes in the values of the derivatives would be accounted for depending on whether it qualifies for hedge accounting. The Company will be required to adopt this standard in the fiscal year beginning January 1, 2001. Management does not believe that the adoption of this statement will have a material impact on the financial statements.

The Company uses interest rate swaps to manage the interest risk associated with its variable rate debt. The Company accounts for interest rate

F-8

swaps on the accrual method, whereby the net receivable or payable is recognized on a periodic basis and included as a component of interest expense. The Company does not trade in derivative securities.

The estimated fair value of cash and cash equivalents, accounts receivable, and accounts payable, approximate their carrying amount. The estimated fair values and carrying amounts of long-term borrowings and interest rate swaps are as follows (in thousands):

		19	998			19	99	
		rying ount		Fair Value		ying nount		ir lue
Swap agreements	\$	(49)	\$	(443)	\$	37	\$	248
Long-term debt (including current maturities)	(38	4,872)	(3	84,872)	(39	4,669)	(38	6,219)

Fair values were determined from quoted market prices or discounted cash flows.

Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Note 2 -- Business Acquisitions

On July 1, 1997, the Company completed the acquisition of a product line from Davol, Inc., a subsidiary of C.R. Bard, Inc., for a cash purchase price of \$24,000,000 (the "Davol acquisition"). This acquisition was funded through available cash on hand and is being accounted for using the purchase method. The results of operations of the acquired product line are included in the consolidated results of the Company from the date of acquisition. Goodwill associated with the acquisition is being amortized on a straight-line basis over a 40-year period.

On December 31, 1997, the Company acquired the business and certain assets of Linvatec Corporation from Bristol-Myers Squibb Company, for a cash purchase price of \$370,000,000 and the assumption of \$28,600,000 of liabilities (the "Linvatec acquisition"). This acquisition was funded through borrowings under the Company's credit facility (Note 5). Bristol-Myers Squibb Company also received a warrant to purchase 1,000,000 shares of the Company's common stock at \$34.23 per share. This warrant expires December 31, 2007, and was valued at \$10,625,000.

The Linvatec acquisition is being accounted for using the purchase method. The allocation of purchase price resulted in identifiable intangible assets, including patents and technology (\$9,000,000), trademarks and tradenames (\$96,000,000) and customer relationships (\$108,000,000), aggregating \$213,000,000, which will be amortized over periods from 5 to 40 years. Goodwill associated with the Linvatec acquisition approximated \$89,300,000 and is being amortized on a straight-line basis over a 40-year period. In connection with the

Linvatec acquisition, the Company increased the acquired value of inventory by \$3,000,000 over its production cost. This inventory was sold during the quarter ended March 1998 and, accordingly this non-recurring adjustment served to increase cost of sales during 1998 by \$3,000,000. Additionally, a portion of the purchase price was allocated to purchased in-process research

F-9

and development ("R&D"). Purchased in-process R&D includes the value of products in the development stage and not considered to have reached technological feasibility. In accordance with applicable accounting rules, purchased in-process R&D is required to be expensed. Accordingly, \$34,000,000 of the acquisition cost was expensed on December 31, 1997. The value assigned to purchased in-process R&D, based on a valuation prepared by an independent third-party appraisal company, was determined by identifying research projects in areas for which technological feasibility had not been established, including arthroscopic resection and procedure specific surgical instruments (\$10,112,000), imaging technology for minimally invasive surgical procedures (\$11,706,000), specialty surgical powered instruments (\$8,386,000) and other (\$3,796,000). The value was determined by estimating the costs to develop the purchased in-process technology into commercially viable products, estimating the resulting net cash flows from such projects, and discounting the net cash flows back to their present value using a discount rate of 13%. At the date of acquisition, remaining costs to complete these projects were \$162,000 for arthroscopic resection and procedure specific, \$281,000 for imaging technology, \$424,000 for specialty surgical powered instruments and \$840,000 for other projects. During 1998, these projects were either completed or abandoned. These complete these projects consist primarily of direct salaries and wages. Revenues from certain of these projects began in 1998.

During 1998, goodwill for the Davol and Linvatec acquisitions increased by \$1.7 million and \$28.9 million, respectively. The Davol increase reflects severance (\$1.2 million) and other costs associated with the 1998 closure of the former Davol manufacturing operation located in Kansas. The significant components of the increase in Linvatec goodwill include the finalization of unfunded employee benefit obligations assumed at the acquisition date (\$7.5 million), payments for investment banking fees and professional fees related to the acquisition (\$6.3 million), payments and the writedown of fixed assets in

connection with the closure of Linvatec's San Dimas, California facility which was completed in 1998 (\$4.0 million), and payments and accruals related to contingent liabilities assumed with the acquisition (\$4.5 million).

On November 16, 1998, the Company acquired the assets related to an arthroscopy product line from Minnesota Mining and Manufacturing Company for a purchase price of \$17,500,000 (the "Arthroscopy acquisition") which was funded through borrowings under the Company's revolving credit facility (Note 5). This acquisition is being accounted for using the purchase method. The results of operations of the acquired product line are included in the consolidated results of the Company from the date of acquisition. Goodwill associated with the acquisition is being amortized on a straight-line basis over a 40-year period.

On June 29, 1999, the Company agreed to purchase certain assets of the powered surgical instrument business of Minnesota Mining and Manufacturing Company (the "Powered Instrument acquisition"). The Company also agreed to a series of transition-related matters in order to facilitate the transfer of the business. The acquisition was completed on August 11, 1999 for a purchase price of \$39,000,000, before certain adjustments, which was funded through borrowings under the Company's amended credit facility (Note 5). This acquisition is being accounted for using the purchase method. The results of operations of the acquired business are included in the consolidated results of the Company from the date of acquisition. Goodwill associated with the acquisition is being amortized on a straight-line basis over a 40-year period. In connection with the Powered Instrument acquisition, the Company increased the acquired value of inventory by \$1,600,000. This inventory was sold during the quarter ended September 1999 resulting in a non-recurring adjustment to increase cost of sales during 1999 by \$1,600,000.

The allocation of the purchase price for the Powered Instrument acquisition is based on management's preliminary estimates. It is possible that

F-10

re-allocation will be required as additional information becomes available. Management does not believe that such reallocations will have a material effect on the Company's financial position or results of operations.

On an unaudited pro forma basis, assuming the completed acquisitions had occurred as of the beginning of the periods presented, the consolidated results of the Company would have been as follows (in thousands, except per share amounts):

	Year Ended December		
	1998	1999	
Pro forma net sales	\$365,192	\$385,117	
	======	======	
Pro forma income before extraordinary item	\$20,628	\$27,472	
	======	======	
Pro forma income per share before extraordinary item:			
Basic	\$ 1.37	\$ 1.80	
	======	======	
Diluted	\$ 1.35	\$ 1.78	
	======	======	

The unaudited pro forma financial information presented above gives effect to purchase accounting adjustments which have resulted or are expected to result from the acquisitions. This pro forma information is not necessarily indicative of the results that would actually have been obtained had the companies been combined for the periods presented.

F-11

Note 3 -- Inventories

	1998	1999
Raw materials	\$35,204	\$35,651
Work in process	7,429	9,803
Finished goods	35,425	44,227
	\$78 <b>,</b> 058	\$89,681 ======

Note 4 -- Property, Plant and Equipment

Details of property, plant and equipment are as follows (in thousands):

	1998	1999
Land and improvements	\$ 2,011	\$ 1,511
Building and improvements	27,966	25,955
Machinery and equipment	57,801	60,231
Construction in progress	2,416	4,643
	90,194	92,340
Less: Accumulated depreciation	(29,407)	(34,506)
	\$ 60,787 ======	\$ 57,834 ======

#### F-12

Rental expense on operating leases was approximately \$489,000, \$2,650,000 and \$2,935,000 for the years ended December 31, 1997, 1998 and 1999, respectively. The aggregate future minimum lease commitments for operating leases at December 31, 1999 are as follows:

#### Year ending December 31 (in thousands):

2000	\$ 3,388
2001	3,171
2002	2,478
2003	2,280
2004	2,254
Thereafter	10,725

# Note 5 -- Long Term Debt

On December 30, 1997, in connection with the Linvatec acquisition (Note 2), the Company entered into a credit agreement with several banks providing for a \$450,000,000 credit facility. On August 11, 1999, the \$450,000,000 credit facility was amended in connection with the Powered Instrument acquisition (Note 2) to provide for an additional \$40,000,000. The amended \$490,000,000 credit facility is comprised of four sub-facilities: (i) a \$210,000,000 five-year term loan with quarterly principal repayments; (ii) a \$140,000,000 seven-year term loan with quarterly principal repayments; (iii) a \$40,000,000 revolving credit facility. The revolving credit facility expires on December 30, 2002. During the commitment period, the Company is obligated to pay a fee of .375% per annum on the unused portion of the revolving credit facility. A covenant under the credit facility required the Company to complete a senior subordinated note offering, which was completed in March 1998 with the net proceeds of \$126,100,000 being

used to reduce the term loans under the credit facility. Deferred financing fees related to the portion of the term loans repaid amounting to \$2,451,000 (\$1,569,000 net of income taxes) were written off in March 1998 as an extraordinary item.

As of December 31, 1998, the Company had \$127,733,000, \$89,139,000 and \$38,000,000 outstanding under the five-year term loan, the seven-year term loan and the revolving credit facility, respectively. As of December 31, 1999, the Company had \$105,380,000, \$88,497,000, \$39,925,000 and \$30,000,000 outstanding under the five-year term loan, the seven-year term loan, the six year term loan and the revolving credit facility, respectively. The borrowings under the credit facility carry interest rates based on a spread over LIBOR or an alternative base interest rate. The covenants of the credit facility provide for increase and decrease to this interest rate spread based on the operating results of the Company. Additionally, certain events of default under the credit facility limit

F-13

interest rate options available to the Company. The weighted average interest rates at December 31, 1998 under the five-year term loan, the seven-year term loan and the revolving credit facility were 7.19%, 7.46% and 7.39%, respectively. The weighted average interest rates at December 31, 1999 under the five-year term loan, the seven-year term loan, the six year term loan and the revolving credit facility, were 7.65%, 8.15%, 8.59% and 7.45%, respectively. The Company has entered into two interest rate swaps expiring in June 2001 which convert \$100 million of floating rate debt under the Company's credit facility into fixed rate debt at rates ranging from 7.18% to 8.25%. Provisions in one of the interest rate swaps cancels such agreement when LTBOR exceeds 7.35%.

The term debt and revolving credit facility are collateralized by all the Company's personal property. The agreement contains covenants and restrictions which, among other things, require maintenance of certain working capital levels and financial ratios, prohibit dividend payments and restrict the incurrence of certain indebtedness and other activities, including acquisitions and dispositions. The Company is also required to make mandatory prepayments from net cash proceeds from any issue of equity and asset sales. Mandatory prepayments are to be applied first to the prepayment of the term loans and then to reduce borrowings under the revolving credit facility.

As discussed above, in March 1998 the Company issued \$130,000,000 of 9% Senior Subordinated Notes (the "Notes"). The Notes mature on March 15, 2008, unless previously redeemed by the Company. Interest on the Notes is payable semi-annually on March 15 and September 15 of each year. The Notes are redeemable for cash at anytime on or after March 15, 2003, at the option of the Company, in whole or in part, at the redemption prices set forth therein, plus accrued and unpaid interest to the date of redemption. In addition, on or before March 15, 2001, the Company may, at its option, redeem up to 35% of the aggregate principal amount of the Notes originally issued with the net proceeds of one or more offerings of common stock of the Company for cash at a redemption price of 109% of the principal amount thereof plus accrued and unpaid interest to the date of redemption; provided that at least 65% of the aggregate principal amount of the Notes remain outstanding after giving effect to any such redemption.

The scheduled maturities of long-term debt outstanding at December 31, 1999 are as follows: 2000 -- \$32,875,000; 2001 -- \$36,107,000; 2002 -- \$69,298,000; 2003 -- \$42,018,000; 2004 -- \$45,223,000; thereafter -- \$169,148,000.

The credit facility (including the term loans and the revolving credit facility) is guaranteed on a collateralized basis, and the credit facility and the Notes are guaranteed (the "Subsidiary Guarantees") by the Company's subsidiaries (the "Subsidiary Guarantors"). The Subsidiary Guarantees provide that each Subsidiary Guarantor will fully and unconditionally guarantee the Company's obligations under the credit facility and the Notes on a joint and several basis. Each Subsidiary Guarantor is wholly-owned by the Company.

F-14

Separate financial statements and other disclosures concerning the Subsidiary Guarantors are not presented because management has determined such financial statements and other disclosures are not material to investors. The combined condensed financial information of the Company's Subsidiary Guarantors is as follows (in thousands):

		December 31,		
		1998	1999	
Current assets		\$ 96,434	\$117,541	
Non-current assets	359,499		385,363	
Current liabilities	30,367		21,921	
Non-current liabilities	354,063		355,012	
	Year Ended December			
	1997	1997 1998		

	1997 1998		1999
Revenues	\$ 51,376	\$239,491	\$289 <b>,</b> 729
Operating income (loss)	(16,452)	45,529	63,028
Net income (loss)	(10,529)	7,639	19,525

F-15

Note 6 -- Income Taxes

The provision for income taxes consists of the following (in thousands):

	1997	1998	1999 
Current tax expense: Federal State Foreign	\$ 6,677 492 	\$ 1,652 258 210	\$ 5,027 350 922
	7,169	2,120	6,299
Deferred income tax expense (benefit)	(10,809)	8,779 	8,978 
Provision (benefit) for income taxes	\$ (3,640) ======	\$ 10,899 =====	\$ 15,277 ======

	1997	1998	1999
Tax provision at statutory rate based on income before income taxes and extraordinary item	\$ (3,747)	\$ 10 <b>,</b> 597	\$ 14,853
Foreign sales corporation	(300)	(313)	(543)
State taxes	313	165	257
Nondeductible intangible amortization	224	243	320
Other, net	(130)	207	390
	\$ (3,640) ======	\$ 10,899 ======	\$ 15,277

The tax effects of the significant temporary differences which comprise the deferred tax assets and liabilities at December 31, 1998 and 1999 are as follows (in thousands):

	1998	1999
Assets:		
Receivables Inventory Deferred compensation Employee benefits Other Leases Goodwill and intangible assets Birtcher net operating losses	\$ 290 1,002 511 181 1,056 373 4,400 4,681	\$ 135 330 597 794 1,761 172  4,258
Valuation allowance for deferred tax assets	(4,681)	,
	7,813	3,789
Liabilities:		
Goodwill and intangible assets  Depreciation  Other	1,044	4,051 1,500
	93	115
	1,137	5,666
Net asset (liability)	\$ 6,676 =====	\$(1,877) ======

Net operating losses of the Company's Birtcher Medical Systems, Inc. acquisition are subject to certain limitations and expire over the period 2008 to 2010. Management has established a valuation allowance of \$4,258,000\$ to reflect the uncertainty of realizing the benefit of certain of these carryforwards.

# Note 7 -- Shareholders' Equity

The shareholders have authorized 500,000 shares of preferred stock, par value \$.01 per share, which may be issued in one or more series by the Board of Directors without further action by the shareholders. As of December 31, 1999, no preferred stock had been issued.

In connection with the Linvatec acquisition (Note 2), the Company issued to Bristol-Myers Squibb Company a ten-year warrant to purchase 1.0 million shares of the Company's common stock at a price of \$34.23 per share.

During 1997, the Company was authorized to repurchase up to \$30,000,000 of its common stock in the open market or in private transactions. The Company repurchased 25,000 shares of common stock in 1997 at an aggregate price of \$419,000. The Company's credit agreement (Note 5) prohibits future repurchases of common stock during its term.

#### F-17

The Company has reserved shares of common stock for issuance to employees and directors under four Stock Option Plans (the "Plans"). The option price on all outstanding options is equal to the estimated fair market value of the stock at the date of grant. Stock options are non-transferable other than on death and generally become exercisable over a five year period from date of grant and expire ten years from date of grant.

The following is a summary of incentive stock option activity under the Plans (in thousands, except per share amounts):

	Shares	Price
Outstanding at December 1996	1,135	\$ 13.92
Granted during 1997	153	22.99
Forfeited	(10)	10.09
Exercised	(73)	9.01
Outstanding at December 1997	1,205	15.39
Granted during 1998	509	23.64
Forfeited	(93)	24.44
Exercised	(121)	8.99
Outstanding at December 1998	1,500	17.90
Granted during 1999	401	29.62
Forfeited	(9)	22.91
Exercised	(121)	13.32
Outstanding at December 1999	1,771	\$ 20.94
	=====	=====
Exercisable:		
December 1997	690	\$ 11.51
December 1998	856	14.24
December 1999	945	16.33

At December 31, 1999, the number of stock options outstanding with exercise prices less than \$10, between \$10 and \$20, and greater than \$20 were 112,000, 535,000 and 1,124,000, respectively. The weighted average price per share and remaining life for options in these categories were \$5.45 and 2 years, \$12.74 and 4 years, and \$26.41 and 8 years, respectively. The number of shares exercisable at December 31, 1999 and the related weighted average price per share for options in these categories were 112,000 shares at \$5.45, 476,000 shares at \$12.29 and 357,000 shares at \$25.13, respectively.

#### F-18

SFAS No. 123, "Accounting for Stock-Based Compensation." defines a fair value based method of accounting for an employee stock option whereby compensation cost is measured at the grant date based on the fair value of the award and is recognized over the service period. A company may elect to adopt SFAS No. 123 or elect to continue accounting for its stock option or similar equity awards using the method of accounting prescribed by Accounting Principles Board Opinion ("APB") No. 25, "Accounting for Stock Issued to Employees", where compensation cost is measured at the date of grant based on the excess of the market value of the underlying stock over the exercise price. The Company has elected to continue to account for its stock-based compensation plans under the provisions of APB No. 25. No compensation expense has been recognized in the accompanying financial statements relative to the Company's stock option plans.

Pro forma information regarding net income (loss) and net income (loss) per share is required by SFAS No. 123 and has been determined as if the Company had accounted for its employee stock options under the fair value method of that statement. The weighted average fair value of options granted in 1997, 1998 and 1999 was \$11.87, \$11.57 and \$13.28, respectively. The fair value of these options was estimated at the date of grant using a Black-Scholes options pricing model with the following weighted-average assumptions for options granted in 1997, 1998 and 1999, respectively: Risk-free interest rates of 5.96%, 5.41% and 6.46%; volatility factors of the expected market price of the Company's common stock of 51.31%, 48.72% and 39.23%; a weighted-average expected life of the option of five years; and that no dividends would be paid on common stock.

For purposes of the pro forma disclosures, the estimated fair value of the options is amortized to expense over the options' vesting period. The Company's pro forma information follows (in thousands, except for earnings per share information):

1997	1998	1999

Net income (loss) as reported  Net income (loss) pro forma  EPS as reported:	\$ (7,065)	\$ 17,808	\$ 27,159
	(7,427)	15,420	24,678
Basic	(0.47)	1.18	1.78
	(0.47)	1.16	1.76
EPS pro forma: Basic	(0.50)	1.02	1.62
Diluted	(0.50)	1.01	1.60

 $\,$  The pro-forma disclosures include only options granted after January 1, 1995.

Note 8 -- Business Segments, Geographic Areas and Major Customers

CONMED's business is organized, managed and internally reported as a single segment comprised of medical instruments and systems used in surgical and other medical procedures. The Company believes its various product lines have similar economic, operating and other related characteristics.

 $$\operatorname{\mbox{F-}19}$$  The following is net sales information for geographic areas (in thousands):

	1997	1998	1999
United States	\$ 118,673	\$ 266,668	\$ 281,439
All other countries	19,597	69,774	91,178
Total	\$ 138,270	\$ 336,442	\$ 372,617
	=======	=======	=======

There were no significant investments in long-lived assets located outside the United States at December 31, 1998 and 1999.

The Company uses medical supply distributors to distribute certain products to their end users. Sales to one distributor totaled 15.3% of the Company's sales in 1997. In 1998 and 1999, no single customer accounted for 10% or more of the Company's sales.

## Note 9 -- Pension Plans

The Company maintains defined benefit plans covering substantially all employees. The Company makes annual contributions to the plans equal to the maximum deduction allowed for federal income tax purposes.

Net pension cost for 1997, 1998 and 1999 included the following components (in thousands):

	1997	1998	1999
Service cost benefits earned during the period	\$ 925	\$ 2,324	\$ 2,592
Interest cost on projected benefit obligation	436	1,143	1,349
Expected return on plan assets	(395)	(1,046)	(1,090)
Net amortization and deferral	44	27	41
Net pension cost	\$ 1,010	\$ 2,448	\$ 2,892
	======	======	======

F-20

The following table sets forth the plan's funded status and amounts recognized in the Company's consolidated balance sheets at December 31, 1998 and

	1998	1999 
Change in benefit obligation		
Projected benefit obligation at beginning of year Service cost		\$ 19,536 2,592 1,349 (228) (3,512)
Projected benefit obligation at end of year	\$ 19,536 	
Change in plan assets		
Fair value of plan assets at beginning of year Actual return on plan assets  Employer contribution  Benefits paid	\$ 13,514 773  (786)	1,507
Fair value of plan assets at end of year	\$ 13,501	\$ 12 <b>,</b> 759
Change in funded status  Funded status	(872) (68)	\$ 6,978 (200) (64) (162)
Accrued pension cost	\$ 4,922	\$ 6,552 

For 1997, 1998 and 1999 actuarial calculation purposes, the weighted average discount rate was 7.0%, the expected long term rate of return was 8.0% and the rate of increase in future compensation levels was 4.0%.

## Note 10 -- Legal Matters

From time to time, the Company has been named as a defendant in certain lawsuits alleging product liability or other claims incurred in the ordinary course of business. These claims are generally covered by various insurance policies, subject to deductible amounts and maximum policy limits. Ultimate liability with respect to these contingencies, if any, is not considered to be material to the consolidated financial statements of the Company.

F-21

## Note 11 -- Unusual and Nonrecurring Items

The unusual items for the year ended  $\,$  December 31, 1997 consist of the following (in thousands):

Write-off of purchased in-process R&D (Note 2)	\$34,000
Facility consolidations	2,328
Write-off of deferred financing costs	914
	\$37,242

During the first quarter of 1997, the company recorded a charge of \$2,328,000 related to the closure of the Company's Dayton, Ohio manufacturing facility. Operations of the Dayton facility were transferred to the Company's Utica and Rome, New York facilities. The components of the charge consisted primarily of costs associated with employee severance and termination, and the impairment of the carrying value of fixed assets. Additionally, during the fourth quarter of 1997, the Company wrote off \$914,000 in previously existing deferred financing fees as a result of entering into a new credit agreement on December 30, 1997 in connection with the Linvatec acquisition (Note 2 and Note

During the fourth quarter of 1999, the Company recognized the benefit amounting to \$1,256,000 related to a previously recorded litigation accrual which was settled on favorable terms and is included in selling and administrative expense.

Note 12 -- Selected Quarterly Financial Data (Unaudited)

Selected quarterly financial data for 1998 and 1999 are as follows (in thousands, except per share amounts):

			Months Ended	
	March	June		December
1000				
1998 Net sales	\$80,242	\$80,513	\$85,714	\$89 <b>,</b> 973
Gross profit	35,860	•	44,593	•
Net income	•	4,547		•
Earnings per share:			·	•
Basic	0.06	0.30	0.39	0.43
Diluted	0.06	0.30	0.39	0.42
		Three Months Ended		
	March	June	September	December
1999				
Net sales	\$90 <b>,</b> 869	\$90,483	\$91 <b>,</b> 712	\$99,553
Gross profit	47,327	47,658	46,676	52,476
Net income	6,323	6,690	5,613	8,533
Earnings per share:				
Basic	0.42			
Diluted	0.41	0.43	0.36	0.55
	F-22			

As discussed in Note 5, the Company recorded an extraordinary charge in March 1998 related to the write-off of deferred financing fees of \$1,569,000 net of income taxes. Additionally, as discussed in Note 2, the Company increased the acquired value of inventory in connection with the Linvatec acquisition which resulted in a non-recurring adjustment to increase cost of sales during the quarter ended March 1998 by \$3,000,000. As discussed in Note 2, the Company increased the acquired value of inventory in connection with the Powered Instrument acquisition which resulted in a non-recurring adjustment to increase cost of sales during the quarter ended September 1999 by \$1,600,000. As discussed in Note 11, the Company recorded a nonrecurring benefit of \$1,256,000 in the fourth quarter of 1999.

F-23

## SCHEDULE VIII--Valuation and Qualifying Accounts (in thousands)

Additions Column B (1) (2) Column A Balance at Charged to Charged to Column D Balance at End Beginning of Costs and Other Description Accounts Deductions \_\_\_\_\_ \$ 2,213 \$ 263 \$ (1,042) Allowance for bad debts.. s 1.500 Inventory reserves..... \$ 6,618 S 220 \$ (1,163) \$7,175 Deferred tax asset Valuation allowance..... \$4,681 \$ (423) \$4,258 s (954) Allowance for bad debts.. \$ 2,708 \$459 \$2,213 \$ (61) \$ (1,650) Inventory reserves..... \$ 7,411 \$918 \$6,618 Deferred tax asset

Valuation allowance	\$5,105			\$ (424)	\$4,681	
1997						
Allowance for bad debts	\$ 500	\$887	\$1,808	\$ (487)	\$ 2,708	
Inventory reserves	\$ 462	\$277	\$6,672		\$ 7,411	
Deferred tax asset						
valuation allowance	\$5,417			\$ (312)	\$5,105	

#### RESTATED CERTIFICATE OF INCORPORATION

OF

#### CONMED CORPORATION

Under Section 807 of the Business Corporation Law

 $\,$  FIRST. The name of the corporation is CONMED Corporation (the "Corporation").

SECOND. The purpose of the Corporation is to engage in any lawful act or activity for which corporations may be organized under the Business Corporation Law of the State of New York but not to engage in any act or activity requiring the consent or approval of any State official, department, board, agency or other body without such consent or approval first being obtained.

 $$\operatorname{\textsc{THIRD}}$  . The office of the Corporation in the State of New York is to be located in the City of Utica, County of Oneida.

FOURTH. The aggregate number of shares of stock which the Corporation shall have the authority to issue is 100,500,000, of which the Corporation shall have the authority to issue 100,000,000 shares of the par value of \$.01 per share shall be designated as Common Stock ("Common Stock"), and 500,000 shares of the par value of \$.01 per share shall be designated as Preferred Stock ("Preferred Stock").

The relative rights, preferences and limitations of the shares of such classes of stock are as follows:

- 1. The Preferred Stock may be issued from time to time by the Board of Directors as shares of one or more series of Preferred Stock, and the Board of Directors is expressly authorized, prior to issuance, in the resolution or resolutions providing for the issue of shares of each particular series, to establish and designate each particular series and to fix the rights, preferences and limitations of each particular series, and the relative rights, preferences and limitations between series, as follows:
  - (a) The distinctive serial designation of such series which shall distinguish it from other series;
  - (b) The number of shares included in such series, which number may be increased or decreased from time to time unless otherwise provided by the Board of Directors in creating such series;
  - (c) The annual or other dividend rate or rates (or method of determining such rate or rates) for shares of such series and the date or dates upon which such dividends shall be payable;

rights, the date or dates (or method of determining such date or dates) from which dividends on the shares of such series shall be cumulative;

- (e) The amount or amounts which shall be paid out of the assets of the Corporation to the holders of the shares of such series upon voluntary or involuntary liquidation, dissolution, or winding up of the Corporation;
- (f) The price or prices (cash or otherwise) at which, the period or periods within which and the terms and conditions upon which the shares of such series may be purchased, redeemed or acquired (by exchange or otherwise), in whole or in part, at the option of the Corporation;
- (g) Provision or provisions, if any, for the Corporation to purchase, redeem or acquire (by exchange or otherwise), in whole or in part, shares of such series pursuant to a sinking or other similar fund, and the price or

prices (cash or otherwise) at which, the second period or periods within which and the terms and conditions upon which the shares of such series shall be purchased, redeemed or acquired, in whole or in part, pursuant to such provision or provisions;

- (h) The period or periods within which and the terms and conditions, if any, including the price or prices or the rate or rates of conversion or exchange and the terms and conditions of any adjustments thereof, upon which the shares of such series shall be convertible or exchangeable at the option of the holder into shares of any class of stock or into shares of any other series of Preferred Stock, except into shares having rights or preferences as to dividends or the distribution of assets upon liquidation, dissolution or winding up of the Corporation which are prior or superior in rank to those of the shares being converted or exchanged;
- (i) The voting rights, if any, of the shares of such series in addition to those required by law, including the number of votes per share and any requirement for the approval by the holders of up to  $66\ 2/3\%$  of all shares of Preferred Stock, or of the shares of one or more series, or of both, as a condition to specified corporate action or amendments to the Certificate of Incorporation;
- (j) Any other relative rights, preferences or limitations of the shares of such series not inconsistent herewith or with applicable law.
- 2. All issued and outstanding Preferred Stock (a) shall rank prior or superior to the Common Stock in respect of the right to receive dividends and the right to receive payments out of the assets of the Corporation upon voluntary or involuntary liquidation, dissolution or winding up of the Corporation, (b) shall be of equal rank, regardless of series, and (c) shall be identical in all respects except as provided in paragraph 1 of this Article FOURTH. The shares of any particular series of the Preferred Stock shall be identical with each other in all respects except as to the dates from and after which dividends thereon shall be cumulative. In case the stated dividends or the amounts payable on liquidation are not paid in full, the shares of all series of the Preferred Stock shall share ratably in the payment of dividends, including accumulations, if any, in accordance with the sums

which would be payable on such shares if all dividends were declared and paid in full, and in any distribution of assets other than by way of dividends in accordance with the sums which would be payable on such distributions if all sums payable were discharged in full. All Preferred Stock redeemed, purchased or otherwise acquired by the Corporation (including shares surrendered for conversion or exchange or acquired by exchange or otherwise) shall be cancelled and thereupon restored to the status of authorized but unissued shares of Preferred Stock undesignated as to series.

- 3. No holder of Common Stock or of Preferred Stock shall be entitled as a matter of right to subscribe for, purchase or receive, or have any preferential or pre-emptive right with respect to, any part of any new or additional issue of stock of any class or series whatsoever, or any options or warrants for such stock, or any rights to subscribe for or purchase such stock, or of securities convertible into or exchangeable for any stock of any class or series whatsoever, whether now or hereafter authorized and whether issued for cash or other consideration or by way of dividend or otherwise.
- 4. Except as may from time to time be required by law and except as otherwise may be provided by the Board of Directors in accordance with paragraph 1 of this Article FOURTH in respect of any particular series of Preferred Stock, all voting rights of the Corporation shall be vested exclusively in the holders of the Common Stock who shall be entitled to one vote per share on all matters.

FIFTH. The Secretary of State of the State of New York is designated as agent of the Corporation upon whom process in any action or proceeding against it may be served. The address to which the Secretary of State shall mail a copy of any process against the Corporation served upon him is c/o Eugene R. Corasanti, 310 Broad Street, Utica, New York 13501.

repealed by the Board of Directors of the Corporation by the vote of a majority of the directors present at a meeting of the Board at which a quorum is present.

IN WITNESS WHEREOF, we have subscribed and affirm as true under the penalties of perjury this Restated Certificate of Incorporation this  $28 \, \mathrm{th}$  day of July, 1983.

/s/ Eugene R. Corasanti
-----Eugene R. Corasanti
President
310 Broad Street
Utica, New York 13501

/s/ Robert E. Remmell
---Robert E. Remmell
Assistant Secretary
185 Genesee Street
Utica, New York 13501

#### AMENDMENT TO

#### CERTIFICATE OF INCORPORATION

OF

#### CONMED CORPORATION

Under Section 805 of the Business Corporation Law

The undersigned, being the President and the Secretary of CONMED Corporation, a New York corporation, hereby certify that:

FIRST. The name of the corporation is CONMED Corporation, and the name under which it was formed was Concor Enterprises, Inc.

SECOND. The certificate of incorporation of the corporation was filed with the Department of State on February 10, 1970.

THIRD. The certificate of incorporation is amended to increase the number of common shares of the par value of \$.01 per share which the corporation has authority to issue from 40,000,000 shares of common stock of the par value of \$.01 per share to 100,000,000 shares of common stock of the par value of \$.01 per share. To effect such change, the first paragraph of Article FOURTH of the certificate of incorporation is hereby amended to read as follows:

"FOURTH. The aggregate number of shares of stock which the Corporation shall have the authority to issue is 100,500,000, of which 100,000,000 shares of the par value of \$.01 per share shall be designated as Common Stock ("Common Stock"), and 500,000 shares of the par value of \$.01 per share shall be designated as Preferred Stock ("Preferred Stock")."

FOURTH: The foregoing amendment of the certificate of incorporation was authorized by the Board of Directors of the corporation at a meeting duly called and held on March 3, 1999, followed by the favorable vote of the holders of a majority of all outstanding shares entitled to vote thereon at a meeting of shareholders duly called and held on May 18, 1999.

IN WITNESS WHEREOF, the undersigned have signed this certificate of amendment of the certificate of incorporation on May 19, 1999 and affirm the statements contained herein as true under the penalties of perjury.

- By /s/ Eugene R. Corasanti
  ----Eugene R. Corasanti
  President
- By /s/ Thomas M. Acey
  Thomas M. Acey
  Secretary

## EXHIBIT 11

## CONMED Corporation

## Computation of Weighted Average Number of Shares of Common Stock

## Year Ended December,

## (in thousands)

	1997	1998	1999
Shares outstanding at beginning of period Weighted average shares issued	14,989	15,062 23	15,183 58
Shares used in the calculation of basic EPS (weighted average shares outstanding)	14,997	15,085	15,241
Effect of dilutive potential securities		236	189
Shares used in the calculation of diluted EPS .	14 <b>,</b> 997	15 <b>,</b> 321	15,430 =====

EXHIBIT 12

# CONMED Corporation Statement Showing Computations of Ratio of Earnings to Fixed Charges

	1995	1996	1997	1998	1999
Income (loss) before income taxes					
and extraordinary item	\$ 16,763	\$ 25,447	\$(10,705)	\$ 30,276	\$ 42,436
Interest expense	1,991	217		30,891	32,360
Portion of rentals representative of					
interest factor	146	108	147	875	978
Total earnings available for fixed					
charges	\$ 18,900	\$ 25,772	\$(10,558)	\$ 62,042	75,774
			======	======	======
Interest expense	\$ 1,991	\$ 217	\$	\$ 30,891	\$ 32,360
Portion of rentals representative of					
interest factor	146	108	147	875	978
Total fixed charges	\$ 2,137	\$ 325	\$ 147	\$ 31,766	33,338
		======	======	======	
Ratio of earnings to fixed charges .	8.84	79.30	(A)	1.95	2.27
_	======	======	======	======	======

<sup>(</sup>A) As a result of the loss incurred in 1997, the Company was unable to fully cover the indicated fixed charges.

## EXHIBIT 21

## CONMED Corporation Subsidiaries of the Registrant

## Name

Aspen Laboratories, Inc.
CONMED Andover Medical, Inc.
Envision Medical Corporation
Linvatec Corporation
Linvatec Australia Pty. Ltd
Linvatec Canada ULC
Linvatec Deutschland GmbH

Linvatec Europe sprl Linvatec France S.A.R.L. Linvatec Korea Ltd.

Linvatec U.K. Ltd.

State or Country of Incorporation

Colorado
New York
California
Florida
Australia
Canada
Germany
Belgium
France
Korea

United Kingdom

## EXHIBIT 23

## CONSENT OF INDEPENDENT ACCOUNTANTS

We hereby consent to the incorporation by reference in the Registration Statements on Form S-8 (Nos. 33-23514, 33-40455, 33-49422, 33-49526, 33-58119, 33-87746, 333-48693 and 333-74497) of CONMED Corporation of our report dated February 9, 2000 appearing on page F-1 of the 1999 Annual Report on Form 10-K.

/s/PricewaterhouseCoopers LLP
----PricewaterhouseCoopers LLP

Syracuse, New York March 27, 2000

1,000

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